



European International Business Academy

# EIBA MILAN 2017

### INTERNATIONAL BUSINESS IN THE INFORMATION AGE

**43**<sup>rd</sup> European International Business Academy Conference 14<sup>th</sup> - 16<sup>th</sup> December 2017 • Milan, Italy The 44<sup>th</sup> European International Business Academy Conference

International Business in a Transforming World – the Changing Role of States and Firms

CALL FOR PAPERS December 13-15, 2018 Poznań University of Economics and Business

# **INTRODUCTION & BACKGROUND**

The variety, diversity, and magnitude of trends that shape the international relations of firms and governments in the era of globalization are tremendous. Many of these processes substantially redefine the context for international activities of multinational enterprises (MNEs), small and medium enterprises (SMEs) or born globals. These forces affect the position of states, their governments and firms.

New tendencies have been observed in the past few years, such as the recent (post)crisis rise of populism, growing anti-European sentiment among the member states of the European Union, increasing protectionism, and the growth slowdown of emerging markets, adversely affecting the global economy. These tendencies have been accompanied by the emergence of new players (including those from post-transition countries), the unprecedented acceleration of international commerce and communication owing to falling barriers and technological advancements, and the continuing trends of outsourcing and deep restructuring of corporate governance structures, as well as progressing international investments, trade agreements and partnerships.

Collectively and individually, these processes continue to reshape the future of international business and their consequences will undoubtedly resonate for many decades. As well as fundamentally redesigning the global landscape they also raise questions regarding the new balance between sovereign states and markets.

The 44<sup>th</sup> EIBA Poznań Conference December 13-15, 2018 will explore the new challenges faced by international business, particularly the threats and opportunities arising for MNEs, SMEs, INVs and global start-ups. Special attention will be paid to the changing economic and political context worldwide.

# **KEY DATES**

May 18, 2018	Submission opens
July 16, 2018	Submission deadline: Papers and Panel Proposals
September 3, 2018	Submission deadline: Posters, Doctoral Events and Paper Development Workshops   <b>Registration opens</b>
September 17, 2018	Decision notification: Papers, Panel proposals and Posters
October 17, 2018	Early-bird Registration deadline
December 13-15, 2018	EIBA 2018 Poznań Conference

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#### DISCLAIMER

Please note that this pocket guide includes updates until December 6<sup>th</sup>, 2017. Any changes made after this date are not reflected in this guide, but can be seen in the online program. All data concerning authors, papers and session chairs were imported from ConfTool and are therefore based on information provided by participants.

### **GENERAL** INFORMATION

#### **REGISTRATION DESK**

- > Thursday 14 December:
- > 8:00 16:00 Location: Building BL28, ground floor
- > 17:30 20:30 Location: Palazzo Castiglioni
- > Friday 15 December: 8:00 18:00 Location: Building BL28, ground floor
- > Saturday 16 December: 8:00 13:00 Location: Building BL28, ground floor

#### INFORMATION DESK AND TOURIST INFORMATION

Friday 15 December: 8:00 - 18:00 Saturday 16 December: 8:00 - 13:00 Location: Building BL27, ground floor

#### **ADMISSION POLICY**

The event is open to registered delegates only. All attendees are required to wear their conference badges at all times. Attendees are expected to not participate in canvassing, demonstrating, and to not engage in inappropriate behavior, or other disrupting activity. Please note that the dress code for EIBA 2017 is business casual. The organizers reserve the right to enforce these rules through exclusion.

#### **COMPANIONS**

Partners are welcome to participate in the social program. Please register them as accompanying persons through our registration system.

#### FIRST AID ASSISTANCE AND/OR EMERGENCY

If first aid is required, please inform a member of the staff immediately. The national emergency number is 112.

#### LOST & FOUND

The lost and found service is taken care of by the Information Desk.

#### **CONFERENCE BUSES**

Buses will be available from and to Conference hotels (please check the website for further details).

#### **TRANSPORTATION IN MILAN**

Milan has an extensive network of transport:

- > 4 metro lines
- > more than 120 urban bus and tram lines

More info at: https://www.atm.it/en/

Each participant can purchase tickets for the public transportation in all metro stations, newspapers stands and tobacconists (cost: euro 1.50 one way, validity 90 minutes). Please take note that tickets cannot be bought on board.

Several bike sharing (i.e. Bikemi, Mobike, Ofo) and car sharing (i.e. E-Vai, Car2go, Enjoy, Share'NGo, DriveNow) services are available in Milan.

#### TAXIS

Taxis offer an easy way to get around the city. They can be found mainly at taxi stations, or can be called in advance.

- > Taxi 4040: Ph. +39 02 4040
- > Taxi 8585: Ph. +39 02 8585

- > Taxi 6969: Ph. +39 02 6969
- > Taxi 7777: Ph. +39 02 7777

### WELCOME TO EIBA2017 MILAN

#### Dear EIBA members, colleagues, and friends,

It is a great privilege for me to welcome IB scholars, practitioners, and PhD students to the 43<sup>rd</sup> EIBA Annual Conference in Milan.

The theme this year is the emergence of the information and digital age, and the associated changes in the character of international business activity.

The debate about the features that have been suggested as characterizing the new age is multifaceted and includes organizational decentralization, vertical disintegration and specialization, modularity, flexibility, accelerated knowledge creation, exchange or diffusion, and increased knowledge complexity, inter-organizational collaboration and openness, various kinds of networks, and new manufacturing technologies. Institution settings have also evolved alongside the new wave of technological innovation, leading to changes across countries in the mechanisms responsible for standardization, intellectual property rights, and the institutional conditions fostering individual and local creativity but which have also been associated with new regulatory and industrial policies, trade policies, privatization and liberalization.

The EIBA2017 Milan Conference aims to contribute to such debates by exploring and discussing the new opportunities and challenges that changes in the international economic, technological and social environment are creating for actors like established MNEs, SMEs, international new ventures, and global start-ups, as well as for developed, developing and less developed countries.

The opening plenary session (December 14) is centered on the theme of the conference, "International Business in the Information Age", as well as the EIBA Fellows plenary session (December 16), on "Digitalisation, business and policies: confronting challenges in Europe today (and tomorrow)", in which we have the privilege to host the recipient of the EIBA Honorary Fellow of the year award.

In addition to that, the conference program includes up to 15 parallel sessions of competitive and interactive papers, 20 panel sessions covering a varied range of topics, two Meet-the-editor sessions, a panel on EIBA History (and Recollections), and the presentation of the 12<sup>th</sup> volume of the Progress in International Business Research (PIBR) series.

We retained the innovation introduced last year in Vienna with the plenary poster session (December 16), where we host almost 100 presentations, as we believe this is a great opportunity to discuss early stage research and working papers.

All submissions for this conference were handled by our 23 track chairs and co-chairs, who did an outstanding job for the conference both with regards to timeliness and quality. My sincere gratitude to them, and to the almost 500 reviewers.

Beside the Conference program, as in the past conferences, we have several pre-conference activities that provide opportunities for junior scholars, specifically PhD students, to get feedback on their research ideas and to get acquainted with *the nitty-gritty of academic publishing*. Indeed, in the pre-conference activities we have the traditional 31<sup>st</sup> John H. Dunning Doctoral Tutorial, and the 6<sup>th</sup> Danny Van den Bulcke Doctoral Symposium, as well as the *International Business Review* PDW, the *Journal of International Business Studies* PDW and the brand new *Journal of International Business Policy* PDW. As in the previous two years, we also have an Early Career Network event. Many thanks go to the extremely dedicated faculty members who serve in these events.

This year, thanks to the financial support of the Sustainable School of Management - Politecnico di Milano some travel stipend grants were offered to eligible PhD students from low income countries whose thesis proposals were accepted for presentation at one of the doctoral events.

We hope that in addition to the intensive conference program, you will also have an opportunity to enjoy Milan, where The grand Gothic cathedral, the Duomo, old and new art collections, unparalleled shopping, one of Europe's biggest trade-fair complexes, sparkling nightlife, the prestige of opera at La Scala, the mark of Leonardo da Vinci's genius, a religious addiction to calcio (football), and endless opportunities to eat the best of Lombard and Italian food make this city one of the top destinations to visit. According with the latest City RepTrak® - Annual Ranking of Most Reputable Cities Worldwide 2017, Milan jumped to the 9<sup>th</sup> position (from the 21<sup>st</sup> last year).

My deepest gratitude goes to Stefano Elia, and to the EIBA 2017 team at the School of Management of Politecnico di Milano for their excellent job and tireless commitment to make the Conference a success.

I am also grateful to the partners and the sponsors for their support.

Along with my colleagues and the entire EIBA 2017 team, I hope you will find the conference an intellectually stimulating and productive event, and EIBA a welcoming and valuable professional family!

van Preite

Lucia Piscitello EIBA 2017 President & Conference Chair

### WELCOME TO POLITECNICO

#### Dear Participants,

We are pleased to welcome you at to the 43<sup>rd</sup> Annual Conference of the European International Business Academy.

We are happy to host this important event in our Bovisa Campus, located in the Northern part of the city, where the Politecnico di Milano School of Management (formed by the Department of Management, Economics and Industrial Engineering together with MIP Graduate School of Business), together with the new Schools of Design and Industrial Engineering, some of the most advanced and innovative laboratories in Europe - a Wind Tunnel, a Transport Security Laboratory, and several Design Laboratories, moved in 2009.

In 2007, the School of Management first achieved the prestigious EQUIS accreditation (European Quality Improvement System) and joined the circle of around 140 leading business schools accredited by EFMD. Since first joining the Financial Times' rankings of best European Business Schools in 2009, today the School is in the list with: Executive MBA, Full-Time MBA, Master of Science in Management Engineering, Customised Executive programmes for business and Open Executive programmes for managers and professionals.

The Conference will be held in three main buildings:

- > Building BL26, where the Department is located, will host all the pre-conference activities;
- Building BL28 will host the plenary session in the "Aula Magna Carassa e Dadda", together with the registration desk and the poster session;
- Building BL27 where all the other activities of the conference will be concentrated: the parallel sessions and panels, the exhibitors' stands, an Information Desk, a dedicated tourist information desk offered by the Municipality of Milan, and all the coffee breaks and lunches.

The Opening Plenary Session (followed by a Reception) of the conference will be at Palazzo Castiglioni, a beautiful Art Nouveau building located downtown, nestled among other eighteenth century and neoclassical buildings in the elegant "Porta Venezia" area. We hope to give you in this location just a small anticipation of what the city of Milan can offer in terms of history and art.

It is always challenging to host important world conferences and we are particularly proud to have the opportunity this year to discuss the topic "International Business in the Information Age". In fact, our School is highly committed to investigate issues arising from digital innovations and technological complexity in all their aspects and applications, in line with our goal of contributing to the development and dissemination of knowledge, managerial and engineering paradigms, technologies and policies to answer key societal challenges.

Thank you for attending this Conference. We wish you a productive and pleasant time with us.

Alessandro Perego Dean Department of Management, Economics and Industrial Engineering

Andrea Sianesi Dean MIP Graduate School of Business

### EIBA BOARD 2017

Chair Philippe Gugler, University of Fribourg

#### Vice Chair

José Pla Barber, University of Valencia

President Lucia Piscitello, Politecnico di Milano

#### Past president

Jonas Puck, WU Vienna Institute for International Business

#### President elect

Barbara Jankowska, Poznań University of Economics and Business

#### **Executive secretary**

Ene Kannel, EIASM

#### National representatives

AUSTRIA · Jonas Puck, WU Vienna Institute for International Business BELGIUM · Leo Sleuwaegen, KU Leuven & Vlerick Business School BRAZIL - Erica Kovacs, Federal Rural University of Pernambuco CANADA · Chang Hoon Oh, Simon Fraser University CZECH REPUBLIC • Radek Cajka, University of Economics, Prague DENMARK • Jens Gammelgaard, Copenhagen Business School ESTONIA · Tija Vissak, University of Tartu FINLAND · Sami Saarenketom Lappeenranta University of Technology FRANCE • Ulrike Mayrhofer, IAE Lyon, Jean Moulin Lyon University GERMANY · Stefan Schmidt, ESCP Europe, Wirtschaftshochschule Berlin GREECE · Constantina Kottaridi, University of Pireaus HUNGARY · Erzsébet Czakò, University of Budapest IRELAND · Dorota Piaskowska, University College Dublin ISRAEL • Orly Yehezkel, Tel Aviv University ITALY · Lucia Piscitello, Politecnico di Milano JAPAN • Chie Iguchi, Keio University THE NETHERLANDS · Alan Muller, University of Groningen NORWAY • Ilan Alon, University of Agder POLAND · Barbara Jankowska, Poznań University of Economics and Business PORTUGAL • Susana Costa e Silva, Catholic University of Portugal - Porto RUSSIA · Andrei Panibratov, St. Petersburg University SLOVENIA · Anže Burger, University of Ljubljana SPAIN · Joaquin Alegre, University of Valencia SWEDEN · Lena Zander, Uppsala University SWITZERLAND · Dirk Morschett, University of Fribourg THE UNITED KINGDOM · Roger Strange, University of Sussex THE UNITED STATES • Sumit Kundu, Florida International University

#### **Ex-officio Board Members**

Dean of EIBA Fellows • John Cantwell, Rutgers Business School IBR Journal Editor • Pervez Ghauri, University of Birmingham EIBAzine-IBP Newsletter Editor • Philippe Gugler, University of Fribourg - ad interim EIBA Communications Officer • Tilo Halaszovich, Jacobs University Bremen EIBA Executive Secretary • Ene Kannel, European Institute for Advanced Studies in Management (EIASM)

### EIBA FELLOWS

- > Gabriel R.G. BENITO
- > Peter BUCKLEY
- John CANTWELL {Dean of EIBA Fellows}
- > John H. DUNNING (†)
- > Juan DURAN
- Mats FORSGREN
- > Pervez GHAURI
- > Philippe GUGLER
- > John HAGEDOORN {inactive}
- > Jean-François HENNART
- > Seev HIRSCH
- > Jorma LARIMO
- > Sarianna LUNDAN
- > Reijo LUOSTARINEN (†)
- Klaus MACHARZINA

- Lars-Gunnar MATTSSON {inactive}
- Krzysztof OBLOJ
- > Lars OXELHEIM
- > Marina PAPANASTASSIOU
- > Torben PEDERSEN
- > Rebecca PIEKKARI
- Lucia PISCITELLO {Secretary/Treasurer}
- > Francesca SANNA-RANDACCIO
- > Grazia SANTANGELO
- > Vítor Corado SIMÕES
- > Örjan SÖLVELL
- > Marjan SVETLIČIČ
- > Ana TAVARES-LEHMANN
- > Danny VAN DEN BULCKE (†)

The EIBA Fellows meet annually and undertake to arrange organize one plenary or semi-plenary session at each **EIBA Annual Conference**, with the agreement of the conference organisers. The intention of the EIBA Fellows is that the theme of the Fellows' Session will be broad, have a visionary purpose, and be open to multidisciplinary viewpoints. This topic is intended to deal with thematic perspectives rather than empirical details, reflecting the bigger picture of scholarship and the global economy, yet with some appeal to practitioners as well as to academics. The EIBA Fellows are also engaged in a number of other initiatives in support of the European International Business Academy (EIBA).

As stated in their Constitution, the objectives of the **EIBA Fellows** are: (i) to recognize outstanding contributions to the scholarship and practice of international business; (ii) to exercise a leadership role in education and scholarship in the field - particularly among European-based teachers and researchers; (iii) to support and encourage the development of EIBA; and (iv) to provide a forum for interaction among the EIBA Fellows as well as for the dissemination of knowledge in the field of International Business.

### **PROGRAM COMMITTEE** AND CONFERENCE TRACKS

#### **Program Chair**

06

LUCIA PISCITELLO, EIBA 2017 Program Chair

#### **Organizing Committee**

STEFANO ELIA, Head of the Organizing Committee

LAURA CATELLANI, SIMONA STREPPAROLA, MIRJA CALGARO, MARTA RE FERRÈ, CATERINA SERLENGA, SERGIO OLIVERI, FRANCESCA PASTONCHI, MARTINA SANI.

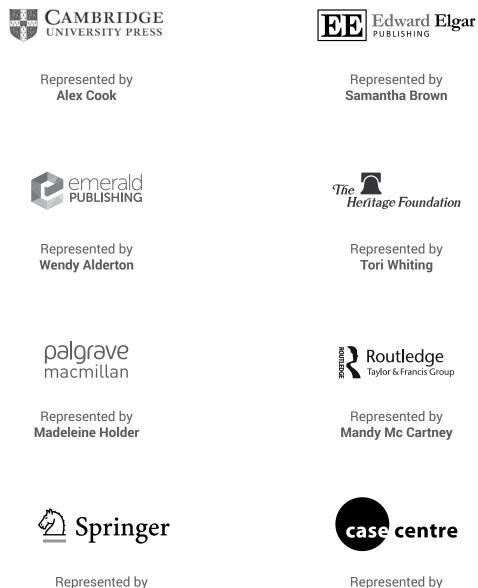
GIORGIA CARRESI, STEFANO COMUNIAN, RICCARDO MARZANO, BORIS MRKAJIC

#### **Conference Tracks and Chairs**

- 1. Internationalisation in the Information Age, Keith Brouthers and Bent Petersen
- 2. Knowledge Management and Innovation, Isabel Alvarez and Grazia Santangelo
- 3. Geography and International Business, Ram Mudambi and Simona Iammarino
- 4. MNEs and Sustainable Development, Elisa Giuliani and Jonathan Doh
- 5. MNEs, Institutions and Policy, Ana Teresa Tavares-Lehmann and Sarianna Lundan
- 6. MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Networks, Ulf Andersson
- 7. MNE Organization and Strategy, Torben Pedersen
- 8. International Finance, Accounting and Corporate Governance, Igor Filatotchev and Jakob Müllner
- 9. International HRM and Cross Cultural Issues, Dana Minbaeva
- 10. International Marketing, Jorma Larimo
- 11. SMEs and International Entrepreneurship, Niina Nummela and Ivo Zander
- 12. Emerging Markets, Ilan Alon and Filip De Beule
- **13. Novel ways of teaching and doing research**, Jens Gammelgaard and Rob van Tulder
- 14. International Business and Omnichannel Strategies (SIMA Società Italiana di Management), Charles Hofacker and Michela Matarazzo

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The following exhibitors participate in EIBA 2017:



Represented by Maria Cristina Acocella

**Elizabeth Thorne** 



### AWARDS

AWARDS

#### Danny Van Den Bulcke Prize

The best papers of each track are nominated for the Danny Van Den Bulcke prize for the best overall paper presented at the conference. Selection committee: John Cantwell, Gabriel Benito, Philippe Gugler, Andreja Jaklič and Lucia Piscitello.

PRIZE: € 1,000 • The winner will be announced at the Award ceremony at the Gala Dinner.

#### **EIBA Best Doctoral Proposal**

Awarded to the best doctoral proposal presented at the EIBA/EIASM John H. Dunning Doctoral Tutorial. **PRIZE: € 1,000 •** The winner will be announced during the Award ceremony at the Gala Dinner.

#### **Copenhagen Business School Prize**

Awarded to the best paper written by authors under the age of 40. PRIZE: € 3,000 • The winner will be announced during the Award ceremony at the Gala Dinner.

#### IBR Best Journal Paper of the Year Award

Awarded to the author(s) of the best IBR article published in the previous year's volume. **PRIZE: € 1,000** • The winner will be announced during the Award ceremony at the Gala Dinner.

#### **GSJ Global Strategy Research Prize**

Awarded to the best paper in global strategy. PRIZE: € 500 • The winner will be announced during the Award ceremony at the Gala Dinner.

#### **IMR International Marketing Prize**

Awarded to the best paper in Track 10. International Marketing. **PRIZE: € 500 •** The winner will be announced during the Award ceremony at the Gala Dinner.

#### IJoEM Emerging Markets Prize

Awarded to the best paper in Track 12. Emerging Markets. **PRIZE: € 500** • The winner will be announced during the Award ceremony at the Gala Dinner.

### SMEs and International Entrepreneurship Prize - sponsored by the Lazaridis Institute for the Management of Technology Enterprises

Awarded to the best paper in SMEs and International Entrepreneurship. PRIZE: € 1,500 • The winner will be announced during the Award ceremony at the Gala Dinner.

#### JIBE International Trade & Industrial Organization in International Business Prize

Awarded to the best paper in International Business (IB) at the intersection of International Trade (IT) and Industrial Organization (IO) presented at the EIBA Annual Conference.

PRIZE: Certificate and € 500 • The winner will be announced during the Award ceremony at the Gala Dinner.

#### Best Paper in each track awards

The awards will be presented to the best papers in each track as nominated by the track chairs.

### BEST REVIEWER AND NOMINEES

EIBA recognizes the voluntary work of reviewers, who diligently indicate the strengths and weaknesses of papers submitted to the conference. Among the outstanding reviewers - as indicated by the Track Chairs - presented below (in alphabetical order), one will be announced at the Gala Dinner as the recipient of the Management Review Quarterly EIBA 2017 Best Reviewer Awards.

- > Farhad Uddin Ahmed
- > Philip Jean Boutin
- > Federico De Michiel
- > Kieran Dobson
- > Marlena Dzikowska
- > Jonas Eduardsen
- > Raquel Garcia-Garcia
- > Birgitte Grogaard
- > Bart Kamp

- > Iris Koleša
- > Antonio Majocchi
- > Michael Juergen Mueller
- > Mohan Pyari Maharjan
- > Jana Oehmichen
- > Asmund Rygh
- > Noemi Sinkovic
- > Sniazhana (Ana) Sniazhko
- > Bernhard Swoboda

#### **MRQ Best Reviewer Prize**

Awarded to the overall best reviewer at EIBA 2017. Selection committee: Organizing Committee and Track Chairs.

PRIZE: € 500 • The winner will be announced at the Award ceremony at the Gala Dinner.

### PROGRAM OVERVIEW

THURSDAY, DECEMBER 14th, 2017		
8:30 am 10:30 am	31 <sup>st</sup> John H. Dunning Doctoral Tutorial • Room 1.45 (Building BL26)	
9:00 am 10:30 am	IBR Paper Development Workshop • <i>Rooms: 3.15 &amp; 3.23 (Building BL26)</i> JIBS Paper Development Workshop • <i>Sala Consiglio (Building BL26)</i> JIBP Paper Development Workshop • <i>Rooms: 2.15 &amp; 2.23 (Building BL26)</i> 3 <sup>rd</sup> ECN Paper Development Workshop • <i>Room 0.1 (Building BL26)</i>	
10:30 am 11:00 am	<b>Coffee Break •</b> Spazio Polifunzionale (Ground floor - Building BL26)	
11:00 am 12:30 pm	31 <sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45</i> (Building BL26) IBR Paper Development Workshop • <i>Rooms: 3.15 &amp; 3.23</i> (Building BL26) JIBS Paper Development Workshop • Sala Consiglio (Building BL26) JIBP Paper Development Workshop • <i>Rooms: 2.15 &amp; 2.23</i> (Building BL26) 3 <sup>rd</sup> ECN Paper Development Workshop • <i>Room 0.1</i> (Building BL26)	
12:30 pm 1:30 pm	Light Lunch • Spazio Polifunzionale (Ground floor - Building BL26)	
1:30 pm 3:00 pm	31 <sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45 (Building BL26)</i> 6 <sup>th</sup> Danny Van Den Bulcke Doctorial Symposium • <i>Room 0.2 (Building BL26)</i> EIBA Board Meeting • <i>Sala Consiglio (Building BL26)</i>	
3:00 pm 3.30 pm	<b>Coffee Break</b> • Spazio Polifunzionale (Ground floor - Building BL26)	
3:30 pm 5:00 pm	31 <sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45 (Building BL26)</i> 6 <sup>th</sup> Danny Van Den Bulcke Doctorial Symposium • <i>Rooms 0.2 &amp; 1.20 &amp; 1.30 (Building BL26)</i> EIBA Board Meeting • Sala Consiglio (Building BL26)	
5:45 pm 6:30 pm	New Member Meet & Greet • Palazzo Castiglioni (Corso Venezia 47, MM Palestro)	
6:30 pm 8:30 pm	Opening Plenary Session • Palazzo Castiglioni (Corso Venezia 47, MM Palestro)	
8:30 pm 10:30 pm	Welcome Reception • Palazzo Castiglioni (Corso Venezia 47, MM Palestro)	

FRIDAY, DECEMBER 15 <sup>th</sup> , 2017		
9:00 am 10.30 am	Parallel sessions • Building BL27	
10:30 am 11:00 am	Coffee Break • Building BL27 (ground floor)	
11:00 am 12:30 pm	Plenary Poster sessions • Building BL28 (first floor)	
12:30 pm 1:30 pm	Lunch • Building BL27 (ground floor & first floor)	
12:45 pm 1:30 pm	EIBA General Assembly • Building BL27 (Room BL27.01)	
1:30 pm 3:00 pm	Parallel sessions • Building BL27	
1:30 pm 3:00 pm	Meet the Editors (I) • Room BL27.02	
3:15 pm 4:45 pm	Parallel sessions • Building BL27	
4:45 pm 5:15 pm	Coffee Break • Building BL27 (ground floor)	
5:15 pm 6:45 pm	Parallel sessions • Building BL27	

SATURDAY, DECEMBER 16 <sup>th</sup> , 2017	
9:00 am 10:30 am	Parallel sessions • Building BL27
10:30 am 11:00 am	Coffee Break • Building BL27 (ground floor)
11:00 am 12:30 pm	EIBA Fellows' Plenary session • Building BL28 (Aula Magna Carassa e Dadda)
12:30 pm 1:30 pm	Lunch • Building BL27 (ground floor & first floor)
12:30 pm 1:30 pm	EIBA Fellows Meeting • Building BL27 (Room BL27.14)
1:00 pm 1:30 pm	AIB-WE (Western Europe) Chapter General Business Meeting Building BL27 (Room BL27.18)
1:30 pm 3:00 pm	Parallel sessions • Building BL27
1:30 pm 3:00 pm	Meet the Editors (II) • Room BL27.02
1:30 pm 3:00 pm	Launch of PIBR volume 12: Concept, Cost and Value of Distance in IB
3:15 pm 4:45 pm	Parallel sessions • Building BL27
7:00 pm 01:00 am	Gala Dinner • Palazzo del Ghiaccio (Via G.B. Piranesi, 14)

# Thursday, December 14<sup>th</sup>, 2017

8:30 am - 10:30 am	> 31 <sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45 (Building BL26)</i>
9:00 am - 10:30 am	<ul> <li>IBR Paper Development Workshop Rooms 3.15 &amp; 3.23 (Building BL26)</li> <li>JIBS Paper Development Workshop Sala Consiglio (Building BL26)</li> <li>JIBP Paper Development Workshop Rooms: 2.15 &amp; 2.23 (Building BL26)</li> <li>3<sup>rd</sup> ECN Paper Development Workshop Room 0.1 (Building BL26)</li> </ul>
10:30 am - 11:00 am	Coffee Break • Spazio Polifunzionale (Ground floor - Building BL26)
11:00 am -12:30 pm	<ul> <li>&gt; 31<sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45 (Building BL26)</i></li> <li>&gt; IBR Paper Development Workshop <i>Rooms 3.15 &amp; 3.23 (Building BL26)</i></li> <li>&gt; JIBS Paper Development Workshop <i>Sala Consiglio (Building BL26)</i></li> <li>&gt; JIBP Paper Development Workshop <i>Rooms 2.15 &amp; 2.23 (Building BL26)</i></li> <li>&gt; 3<sup>rd</sup> ECN Paper Development Workshop <i>Room 0.1 (Building BL26)</i></li> </ul>
12:30 pm - 1:30 pm	Light Lunch • Spazio Polifunzionale (Ground floor - Building BL26)
1:30 pm - 3:00 pm	<ul> <li>&gt; 31<sup>st</sup> John H. Dunning Doctoral Tutorial • <i>Room 1.45 (Building BL26)</i></li> <li>&gt; 6<sup>th</sup> Danny Van Den Bulcke Doctorial Symposium <i>Rooms 0.2 &amp; 1.20 &amp; 1.30 (Building BL26)</i></li> <li>&gt; EIBA Board Meeting • Sala Consiglio (Building BL26)</li> </ul>
3:00 pm - 3.30 pm	Coffee Break • Spazio Polifunzionale (Ground floor - Building BL26)
3:30 pm - 5:00 pm	<ul> <li>&gt; 31<sup>st</sup> John H. Dunning Doctoral Tutorial • Room 1.45 (Building BL26)</li> <li>&gt; 6<sup>th</sup> Danny Van Den Bulcke Doctorial Symposium Rooms 0.2 &amp; 1.20 &amp; 1.30 (Building BL26)</li> <li>&gt; EIBA Board Meeting • Sala Consiglio (Building BL26)</li> </ul>
5:45 pm - 6:30 pm	
0.40 pm 0.00 pm	<b>New Member Meet &amp; Greet •</b> <i>Palazzo Castiglioni</i> (Corso Venezia 47, MM Palestro)
6:30 pm - 8:30 pm	

### DETAILED PROGRAM Thursday, December 14th

#### Thursday, December 14th, 2017

8:30 am - 5:00 pm

#### 31<sup>st</sup> John H. Dunning Doctoral Tutorial

Room: 1.45 - Building BL26

#### Co-chairs:

Gabriel R.G. Benito (BI Norwegian Business School) Jean-Francois Hennart (Tilburg University & Politecnico di Milano)

#### Faculty:

Timothy Devinney (Leeds University Business School, University of Leeds, UK) Lars Håkanson (Copenhagen Business School, Denmark) Elizabeth Rose (Leeds University Business School, University of Leeds, UK)

#### Accepted students:

- Adzhemova Anelyia, Vienna University of Business and Economics, The wide-ranging strategic reactions to country risk changes: A case study based on Austrian subsidiaries in the Russian Federation
- > Gorgijevski Alexander, Uppsala University A power analysis on selection processes of R&D subsidiary initiatives in MNCs
- > Hakkarainen Tuuli, Aalto University School of Business Expertise in MNCs: Sharing expertise across geographical and cognitive boundaries
- > Harikkala-Laihinen Riikka, School of Economics at the University of Turku Beyond the checklist: Employee emotions and quality of interaction during cross-border M&A integration
- Klein Florian, WU Vienna, Global Trade > Institutional dynamism in international business - Conceptualization, measurement and firm strategies
- Puro Seppo, Aalto University, Department of Management > Towards a unique strategy design in the context of global innovation allying - The case of the aviation industry
- Riedler Christoph, WU Vienna, Export Management > Risk and financial strategies in infrastructure investments
- Sniazhko Sniazhana (Ana). University of Vaasa > Opening up the black box of integration managers in IM&As
- Tuomisalo Teemu, Jyväskylä University School of Business and Economics > Process of opportunity development among Finnish high-technology international new venture
- Wang Yihan, HEC Montréal, Department of International Business > Three essays on inter-organizational production networks in an emerging economy: Analysis on China's aerospace industry

#### 1:30 pm - 5:00 pm

#### 6<sup>th</sup> Danny Van Den Bulcke Doctoral Symposium

Room: 02 - Building BL26 • Additional rooms: 1.20 & 1.30

#### Co-chairs:

Igor Kalinic (Leeds University Business School), Rebecca Piekkari (Aalto University) & Elizabeth Yi Wang (Leeds University Business School)

#### Accepted students:

- > Aman Raushan, University of International Business, Social and Economics Sciences, Kazakhstan Female entrepreneurship: perspective of motivational synergy
- > Asemokha Agnes, Lappeenranta University of Technology, School of Business and Management Understanding modifications in business models: international entrepreneurship perspective
- > Basker Inger, NHH Norwegian School of Economics, Strategy and Management Knowledge sharing in global professional service firms
- > Chai Fei, Saint-Petersburg State University, Graduate School of Management Outward foreign direct investment in emerging market firms and the digital economy
- > Elahi Naveed, King's College London, King's Business School Impact of terrorism on MNCs in emerging markets
- Ermolaeva Lyubov, St. Petersburg State University, Graduate School of Management Bargaining for the control: International M&As' negotiation stage examination in the context of emerging markets
- > Fey Natalia, Hanken School of Economics, Management and Organization, Finland Best practice study on global leadership development in MNCs in different cultural contexts
- Grego Marica, Leeds University Business School Cognitive and motivational factors affecting the managerial intention to engage the firm in export activities: An analysis of British small and medium sized firms
- > Kirkebaek Johansson Gosovic Anna, Copenhagen Business School Business Ethics within a multinational pharmaceutical corporation
- > Klishevich Daria, Gradute School of Management St. Petersburg State University Strategies and motives of internationalization of state-owned enterprises in Russia
- Korhonen Satu, Jyväskylä University, School of Business and Economics Constructing the international entrepreneurship identity through narratives
- > Kure Tekalign, Addis Ababa University, Public Administration and Development Management, Ethiopia Strategic human resource management
- > Laczi Renata, University of Pavia, Department of Economics and Management *FDI and location choices of the emerging market multinationals*
- Laine Markus Olavi, Turku School of Economics Understanding sub-national location decisions of multinational enterprises
- Langosch Magdalena, Loughborough University, Glendonbrook Institute for Enterprise Development Cross-border M&As and sub-national cultures: Is staying home really staying home? A new perspective on the concept of the liability of foreignness and cultural distance

- > Masili Giorgia, University of Urbino, Department of Economics, Society and Politics Born global start-ups and business ecosystems
- > Matheja Valerie Sara Josefine Beate, University of Leeds, CIBUL The influence of patent litigation strategies on performance
- > Metallinou Lida, Birkbeck College, University of London Chinese cross-border M&As and the dynamic comparative advantage of China
- Mortazavi Sina, Lappeenranta University of Technology, Industrial Engineering and Management Attaining inclusive innovation through public-private partnership at the base of the pyramid
- > Musona Jackson, Lappeenranta University of Technology, Business and Management Business models for commercializing frugal innovations at base of pyramid African markets
- > Myllymaki Dina, University of Vaasa, Department of Management The influence of the digitalization on the role of HR function
- Norregaard Larsen Nathalie, University of Southern Denmark, Department of Marketing & Management Sustainable entrepreneurship behavior in emerging markets
- Oliveira Renan, COPPEAD UFRJ, International Business, Brazil The network structure of the O&G cluster in Rio de Janeiro and its stage of internationalization
- > Olusina Daniel Goriola, Loughborough University, Glendonbrook Institute for Enterprise Development, UK How do MNEs overcome the liability of foreignness in Sub-Saharan Africa? A research agenda
- Pehrsson Tobias, University of Gothenburg, Department of Business and Administration Types of strategic orientation and international performance: Direct effects and institutional moderation
- Schmitt Jan, WU Vienna The phenomenon of contemporary MNC headquarters on the move
- Selivanovskikh Louisa, Saint Petersburg State University, Graduate School of Management Exploring the new role of talent management in emerging markets: A multilevel framework for addressing brain drain
- Shibahara Tomonori, University of Tsukuba, Japan Rapid internationalization of small and medium enterprises (SMEs) and external experts' support: Advanced case of rapid internationalization of Japanese SMEs
- > Trubicki Kamilla, FH Upper Austria/JKU Linz Global talent management of a region
- Wang Lijie, Lancaster University The localization strategies of Chinese MNEs: M&A entry vs. greenfield investment

#### 9:00 am - 12:30 am

#### Journal of International Business Studies - PDW

Room: Sala Consiglio - Building BL26

#### Co-organizers:

José Pla-Barber (University of Valencia) & Rebecca Reuber (University of Toronto)

#### Discussants

- > Ulf Andersson, Mälardalen University
- > Elisa Giuliani, University of Pisa
- > Birgitte Grøgaard, BI Norwegian Business School
- > Philip Kappaen, Uppsala University
- > Randi Lunnan, BI Norwegian Business School
- > Marjorie Lyles, Indiana University
- > Dana Minbaeva, Copenhagen Business School
- > Sinead Monaghan, Rutgers Business School
- > Bo Nielsen, University of Sydney
- > Niina Nummela, University of Turku
- > Rebecca Piekkari, Aalto University
- > Grazia Santangelo, University of Catania
- > Arjen Slangen, KU Leuven
- > Esther Tippmann, University College Dublin
- > Sverre Tomassen, BI Norwegian Business School
- > Rosalie Tung, Simon Fraser University
- Catherine Welch, University of Sydney
- > Ivo Zander, Uppsala University

#### Authors and Papers:

- Borah Dhruba, University of Manchester Inventors' Mobility Concern for MNC Subsidiaries in Host Countries: The Role of Cultural and Institutional Distance
- Botella-Andreu Ana, University of Valencia Intermediate Units in Contemporary Corporations: An Integrated Framework and Research Agenda
- Branch John, University of Michigan A Proxiological Approach to International Business Research
- > Brighi Carlo, University of Victoria On the Role of Language in the Employment Interview
- > Brindlmayer Karl, Vienna University of Economics & Business Why Do Firms with Dynamic Capabilities Buy Consultancy? The Case of International Market Diversification
- Castro Ricardo, University of Madeira Motivational Factors and Internationalization Strategies: An Integrated Approach for the Hotel Sector

- Del Bosco Barbara, University of Milano-Bicocca The Role of Distance in Family SMEs' Foreign Ownership Mode Choice: The Moderating Role of Family Control
- Dike Max, Aalto University Cross-border Expansion of Mobile Network Operators in Sub-Saharan Africa: Investment Location & Entry Strategy
- > Han Xia, Coventry University Is Legitimacy More Important Than Institutional Governance Structure? Understanding Political Risk
- Hendriks Guus, Erasmus University When do Emerging Market Multinationals Upgrade Their Domestic Asset Base?
- > Intakhantee Naunghathai, University of Leeds Role of Home-Country Political Connections and OFDI on Firm Performance
- Koleša Iris, University of Ljubkjana International Assignments in Business Internationalisation: Why, Where to, and by Whom?
- Lemanski Michael, Nottingham University China Roles Played by Headquarters of MNCs in Reverse Dilution of HRM Practices
- > Ngoasong Michael, Open University Business Models of Microfinance Institutions and Entrepreneurial Behavior at the Bottom of the Pyramid
- > Nieri Federica, University of Pisa When Doing Well Means Doing Harm: Understanding Performance-CSiR Link in Emerging Country Firms
- > Park Jeong-Yang, Nottingham University Interpretive Structural Modelling of Absorptive Capacity Building Within International Joint Ventures
- > Soontornthum Thanyaporn, Australian National University Learning of Emerging Economy Firms from Global Value Chains
- > Zhao Shasha, Middlesex University Conceptualizing the Strategic Role of Management Information Systems in MNCs

#### 9:00 am - 12:30 am

#### International Business Review - PDW

Rooms: 3.15 & 3.23 - Building BL26

#### **Co-organizers**:

Roger Strange, University of Sussex & Pervez Ghauri (IBR Editor-in-Chief), Birmingham Business School

#### Discussants

- > Pavlos Dimitratos, University of Glasgow
- > Rian Drogendijk, University of Groningen
- > Andreja Jaklič, University of Ljubljana
- > Dorota Piaskowska, University College Dublin
- > Jonas Puck, WU Vienna

#### Authors and Papers:

- Gundelach Henrik, Copenhagen Business School Measuring subsidiary performance in international business studies: a critical assessment
- Karhu Anna, Turku School of Economics MNE's entry as a catalyst for change in the host industry's institutional landscape: a case study in the Russian bakery sector
- > Kempf Christina, Universität Erlangen-Nürnberg Moderators and mediators of cross-cultural training effectiveness: a literature review
- Poethke Ute, University of Dortmund A multinational investigation of the extended full-range of leadership model
- Šeinauskienė Beata, Kaunas University of Technology, Lithuania Does entrepreneurial orientation moderate psychic distance-export performance relationship?
- Symeou Pavlos, Cyprus University of Technology Internationalization and corporate social performance: the impact of subsidiary activities
- Truong Thi Binh Minh, BI Norwegian Business School Influence of host country institutions on subsidiary performance
- Wąsowska Aleksandra, University of Warsaw Socio-cognitive drivers of new venture internationalization: the role of entrepreneur's positive orientation, self-efficacy and intentions

9:00 am - 12:30 am

#### Journal of International Business Policy - PDW

Rooms: 2.15 & 2.23 - Building BL26

#### Co-chairs:

Sarianna Lundan (JIBP Editor-in-Chief), University of Bremen & Ari Van Assche, HEC Montreal

#### Faculty:

- > Jeremy Clegg, Leeds University Business School
- > Ram Mudambi, Temple University
- > Rob Van Tulder, Erasmus University Rotterdam

#### Participants:

- > Alon Ilan, University of Agder Political Risk and Chinese Outward Foreign Direct Investment
- > Chen Stephen, University of Newcastle, Newcastle Business School, Australia Do Bilateral Investment Affect Profitability of FDI?
- Kalinic Igor, Leeds University Business School Transforming uncertainty in international entrepreneurship: from being a threat to becoming an asset
- > Nebus James, Suffolk University Will Tax Reforms Alone Solve the Tax Avoidance and Tax Haven Problems?
- Trevino Len, Florida Atlantic University Competitive Dynamics and Co-Evolutionary/Co-Devolutionary Relationships of Emerging and Developed Economy Multinationals through the Resource Curse Cycle
- Wang Yihan, HEC Montreal Determinants of ownership strategy in China: The moderating effects of stages of institutional transitions and regional institutional advancement
- Zhang, Megan (Min), University College Dublin Subnational Institutions and Foreign Manufacturing Allocation: Evidence from Japanese Manufacturing Investments in China

#### 9:00 am - 12:30 am

#### **3**<sup>rd</sup> Early Career Network - PDW

Rooms: 0.1 - Building BL26

#### Co-organizers:

Tilo F. Halaszovich, University of Bremen & Marlena Dzikowska, Poznan University of Economics and Business

#### Participants:

- Moritz Putzhammer, WU Vienna Changes in Foreign Operation Modes: A Structured Literature Review
- Bozidar Vlacic, University of Vigo, Spain Choices in International Business: How Small Ventures Make Decisions Along Their Internationalization Process
- > Renate Kratochvil, Vienna University of Applied Sciences for Management Knowledge Search Within and Beyond the MNC to Formulate Problems, Find and Implement Solutions
- Marlena Dzikowska, Poznan University of Economics and Business The Role of a Subsidiary in the 21<sup>st</sup> Century - The Reconceptualization of White and Poynter (1984) Approach
- Linda Rademaker, BI Norwegian Business School Upgrading of a Firm's Knowledge Base Through Alliances: Simultaneous Learning from Foreign MNEs in Emerging Countries
- Addisu A. Lashitew, Erasmus University, Rotterdam School of Management Inclusive Business at the Base of the Pyramid: The Role of Embeddedness for Enabling Social Innovations

#### Thursday, December 14<sup>th</sup>, 2017

6:30 pm - 8:30 pm

#### **Opening Plenary Session "Internationalisation in the Information Age"** Palazzo Castiglioni, Corso Venezia 47

#### Chair:

Lucia Piscitello, EIBA President, Politecnico di Milano

#### Institutional welcome:

Andrea Sianesi, Dean MIP - Politecnico di Milano Alessandro Perego, Dean DIG - Politecnico di Milano

#### Speakers:

- > Salvatore Anello, Accenture Managing Director (tbc)
- John Cantwell, Rutgers Business School
- Silvia Massini, University of Manchester
- > Roberta Rabellotti, University of Pavia & University of Aalborg

The opening session concludes with a cocktail reception (8:30 pm - 10:30 pm)

#### Thursday, December 14th, 2017 - Social Program

Afternoon • Time: 2:00 pm - 3:30 pm

#### **Campus Tour - POLIMI WIND TUNNEL**

GVPM is a special wind tunnel with two test rooms located on the opposite sides of the loop. Due to this peculiar arrangement, it is possible to select the test room that can better fulfill the clients' request either in a laminar flow or in a turbulent flow situation.

The facility is powered by a flow generator array of 141.8m diameter, 100kW fans, for a total power of 1.4 MW. During the visit you will observe the wind tunnel on working mode and - accordingly with the test schedule -it may be possible to have a close look to the model set-up. Many old but significant models are on display: bridges, buildings, sail boats and others. **www.windtunnel.polimi.it** 

#### This event is free of charge

Visit this page to register and secure your participation: https://politecnicomilano.wufoo.eu/forms/xgyf92z0xu0hax/

Further practical information will be sent to people who register

Limited slots available max. 25 participants

Afternoon • Time: 4:30 pm - 6:00 pm

#### MILAN CITY CENTRE - WALKING TOUR

An interesting walking tour in the heart of Milan, breathing its history as you stroll. From the medieval castle to the Duomo Cathedral, we will end up to Piazza della Scala, where the world's most famous theatre is located. Traditions and history blend together during this outdoor walk that brings to life Milan past and present. The tour will end at Palazzo Castiglioni with an introduction to the most impressive example of Art Nouveau architecture in Milan, where the EIBA Opening Plenary Session will be held.

Duration of the tour: 1.5 hours

Price: 15 EUR per person (to be paid in cash on site)

Further practical information will be sent to people who register

SOLD OUT

# Friday, December 15<sup>th</sup>, 2017

9:00 am - 10:30 am	Parallel sessions • Building BL27
10:30 am - 11:00 am	Coffee Break • Building BL27 (ground floor)
11:00 am -12:30 pm	Plenary Poster sessions • Building BL28 (first floor)
12:30 pm - 1:30 pm	Lunch • Building BL27 (ground floor & first floor)
12:45 pm - 1:30 pm	EIBA General Assembly • Building BL27 (Room BL27.01)
1:30 pm - 3:00 pm	Parallel sessions • Building BL27
1:30 pm - 3:00 pm	Meet the Editors (I) • Room BL27.02
3:15 pm - 4:45 pm	Parallel sessions • Building BL27
4:45 pm - 5:15 pm	Coffee Break • Building BL27 (ground floor)
5:15 pm - 6:45 pm	Parallel sessions • Building BL27

### DETAILED PROGRAM Friday, December 15th

#### COMPETITIVE SESSION

#### C2.1.1 - The subsidiary in GVCs

Track: MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Network

Session chair: Sverre Tomassen Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.17

#### Using and disposing of joint venture partners to reap the benefits of multinationality

J. H. Fisch, B. Schmeisser WU Wien, Austria

#### Value creation in services GVCs: Multidimensional roles of services in GVCs

M. Stare, A. Jaklic University of Ljubljana, Slovenia

#### How subsidiaries gain strategic influence in MNE value chains

E. Gillmore, N. Memar Mälardalen University, Sweden

#### COMPETITIVE SESSION

#### C2.1.2 - Innovation and local context

Track: Knowledge Management and Innovation

#### Session chair: Isabel Alvarez

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.07

#### Heterogeneous spillover effects from MNE investments: Domestic learning capacity and technological opportunities

L. Gagliardi<sup>1</sup>, A. Ascani<sup>2</sup>

<sup>1</sup>University of Geneva, Switzerland; <sup>2</sup> Utrecht University, Netherland

#### The role of leading firms in explaining evolutionary paths of growth: Italian and Turkish clusters on the move

F. Belussi<sup>1</sup>, A. Caloffi<sup>2</sup> <sup>1</sup> Padua University, Italy; <sup>2</sup> Padua University, Italy

#### The role of the appropriability mechanisms for the innovative success of Portuguese small and medium enterprises

F. d. O. Paula, J. F. d. Silva PUC-Rio, Brazil

To share, or not to share? Production sites' motivation to share knowledge

M. Arellano Caro, T. H. Netland ETH Zurich, Switzerland

The apple falls close to the tree - technological imprinting in the multinational corporation §

K. Blomkvist<sup>1</sup>, J. Cantwell<sup>2</sup>, P. Kappen<sup>1</sup>, I. Zander<sup>1</sup> <sup>1</sup>Uppsala University, Sweden; <sup>2</sup>Rutgers Business School, USA

#### COMPETITIVE SESSION

#### C2.1.3 - The influence of political resources and supporting institutions on market entry and re-entry

Track: MNEs, Institutions and Policy

Session chair: Laura Fernandez-Mendez

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.04

#### Market Supporting Institutions and International Multimarket Strategy: An Analysis of the Global **Mobile Phone Industry**

C. Giachetti<sup>1</sup>, J. Lampe1<sup>2</sup>, E. Onoz<sup>1</sup>

<sup>1</sup>Ca' Foscari University of Venice, Italy; <sup>2</sup>Alliance Manchester Business School, UK

#### Back so fast? Empirical evidence on the speed of foreign market re-entry after initial entry and exit §§

I. M. Surdu<sup>1</sup>, K. Mellahi<sup>2</sup>, K. Glaister<sup>2</sup> <sup>1</sup>University of Reading, UK; <sup>2</sup>University of Warwick, UK

#### Why do state owned MNEs have more FDI in politically risky countries? Testing a political capabilities explanation

A. Rygh<sup>1</sup>, C. H. Knutsen<sup>2</sup>

<sup>1</sup>Alliance Manchester Business School, UK; <sup>2</sup>University of Oslo, Norway

#### Internationalization of State-Owned Multinationals: The role of the home country political regime

L J. Clegg<sup>1</sup>, H. Voss<sup>1</sup>, J. A Tardios<sup>2</sup> <sup>1</sup>University of Leeds, UK; <sup>2</sup>King's College London, UK

S: Best paper in Track 2 §§: Best paper in Track 5

#### COMPETITIVE SESSION

#### C2.1.4 - Sustainability practices and CSR

Track: MNEs and Sustainable Development

Session chair: John R. Dilyard

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.03

### Sustainability policy and practices on a day-to-day basis: the role of purchasing in MNCs

R. Riikkinen

Aalto University School of Business, Finland

#### SMEs internationalization and motivations for CSR: An exploratory study of the Maritime cluster of Norway

S. M. Grimstad, B. Fjørtoft, R. Glavee-Geo NTNU Ålesund, Norway

#### Paradox in CSR practice: Suggesting ambidexterity capability for MNEs

P. Jokela<sup>1</sup>, M. B. Rana<sup>2</sup>

<sup>1</sup>Turku School of Economics, University of Turku, Finland; <sup>2</sup>Aalborg University, Denmark

#### The integration of small farmers into agro-food global value chains: The role of MNEs in Egyptian agribusiness, the case of Heinz

S. Soliman<sup>1</sup>, M. Papanastassiou<sup>1</sup>, G. Mergos<sup>2</sup>, L. N. Vedanthachari<sup>1</sup>

<sup>1</sup>*Middlesex University, UK;* <sup>2</sup>*University of Athens, Greece* 

#### COMPETITIVE SESSION

#### C2.1.5 - FDI spillovers in emerging countries

Track: Emerging Markets

Session chair: Arjen Slangen

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.12

#### Roles of MNEs in emerging production networks: Analysis on China's aerospace industry

Y. Wang, E. Turkina, A. Van Assche HEC Montréal, Canada

#### MNE's entry as a trigger and catalyst for change in the host industry's institutional landscape: A case study in the Russian bakery sector

E. Pelto, A. Karhu Turku School of Economics at University of Turku, Finland The impact of inward foreign direct investment on regional environmental pollution - evidence from Chinese township and village enterprise sector L. Zheng

University of Wolverhampton, UK

### FDI spillovers and their effect in Colombian Multilatinas

R. J. Mesa Callejas<sup>1</sup>, J. Pla Barber<sup>2</sup>, C. Villar Garcia<sup>3</sup> <sup>1</sup>Universidad de Antioquia, Colombia; <sup>2</sup>Universidad de Valencia, España; <sup>3</sup>Universidad de Valencia, España

#### Multinational enterprises and the provision of collective goods under formal and informal institutional voids. The case of electricity in sub-Saharan Africa

M. D'Amelio, P. Garrone, L. Piscitello Politecnico di Milano

#### COMPETITIVE SESSION

C2.1.6 - International entrepreneurship

Track: SMEs and International Entrepreneurship

Session chair: Tiia Vissak Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.05

What is killing the antibiotics Industry? An investigation of the decline and potential revival of the antibiotics industry applying the entrepreneurial orientation framework

**O. Lindahl, F. Ciabuschi** *Uppsala University, Sweden* 

Entrepreneurial orientation and network types of new ventures from transition economies: the effect on international performance

**R. Sedziniauskiene, J. Sekliuckiene** *Kaunas University of Technology, Lithuania* 

#### Motivational factors and the internationalization strategies. A theory-integrated explanatory approach for hotel sector

**R. Correia, J. Lengler** *University of Madeira, Portugal* 

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#### COMPETITIVE SESSION

#### C2.1.7 - Theory development in IB

Track: MNE Organization and Strategy

#### Session chair: Peter Buckley

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.13

#### Asset recombination as the driver of sustainable competitive advantage: An entrepreneurship/ capabilities-based perspective §

R. Narula<sup>1</sup>, J. Lee<sup>1</sup>, J. Hillemann<sup>2</sup>

<sup>1</sup>Henley Business School; <sup>2</sup>Vrije Universiteit Brussel, Belgium

### New internalization theory and family firm governancey

L. L. Kano<sup>1</sup> , L. Ciravegna<sup>2</sup>, F. Rattalino<sup>3</sup> <sup>1</sup>University of Calgary, Canada; <sup>2</sup>King's College London, UK; <sup>3</sup>ESCP Europe, Turin, Italy

#### The microfoundations of industrial diversification through foreign acquisitions: An empirical analysis of UK firms

S. Elia<sup>2</sup>, P. Greve<sup>1</sup>, D. Castellani<sup>1</sup>, T. Vallone<sup>1</sup> <sup>1</sup>Henley Business School, UK; <sup>2</sup>Politecnico Milano, Italy

#### Home-region orientation and scale measures revisited

#### C. Czychon

Otto-Friedrich-Universität Bamberg & Université Jean Moulin Lyon 3, Germany

#### COMPETITIVE SESSION

#### C2.1.8 - IB and omnichannel strategies

Track: International Business and Omnichannel Strategies - SIMA - Società Italiana di Management

Session chair: Michela Matarazzo Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.16

#### E-commerce for firms internationalization: A literature review

**R. Resciniti, F. De Vanna** *University of Sannio, Italy* 

### The consumer's journey in the era of the "First Moment of Truth 2.0" \*

M. F. Farah, Z. Ramadan Lebanese American University, Lebanon (Lebanese Republic)

### Competition among FMCG channels in the digital era: Discounts versus Supermarkets

E. Fornari<sup>1</sup>, D. Fornari<sup>2</sup>, S. Grandi<sup>2</sup>, M. Menegatti<sup>1</sup> <sup>1</sup>Università degli Studi di Parma, Italy; <sup>2</sup>Università Cattolica del Sacro Cuore, Piacenza, Italy

#### Unveiling the heritage side of country images. A comparison between measurement scales adopted in place image literature and lexical content of web communication from leading cultural heritage countries

G. Mainolfi<sup>1</sup>, A. De Nisco<sup>1</sup>, M. R. Napolitano<sup>2</sup>, V. Marino<sup>3</sup>

<sup>1</sup>University of International Studies of Rome, Italy; <sup>2</sup>University of Sannio, Italy; <sup>3</sup>University of Salerno, Italy

#### COMPETITIVE SESSION

#### C2.1.9 - Culture, values and experiences

Track: International HRM and Cross Cultural Issues

Session chair: Rian Drogendijk Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Location: BL 27.07 • Room: BL 27.11

### Moderators and mediators of cross-cultural training effectiveness: A literature review

C. K. Kempf

Friedrich-Alexander University Erlangen-Nürnberg, Germany

### Mosaics not masses: Nations as diverse mixtures of global values archetypes

D. Midqlev<sup>1</sup>, S. Venaik<sup>2</sup>, D. Christopoulos<sup>3</sup>

<sup>1</sup>INSEAD, Fontainebleau, France; <sup>2</sup>University of Queensland Business School, Australia; <sup>3</sup>National and Kapodistrian University of Athens

#### Cultural effect on synergy realization in crossborder acquisitions: A contingency perspective §§

D. Wang, D. S. Hain, L. T. Dao Aalborg University, Denmark

#### COMPETITIVE SESSION

### C2.1.10 - Innovative export channels and international marketing strategies

Track: International Marketing

Session chair: John David Branch Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.14

#### How responsive and proactive market orientation affects the innovativeness of international marketing strategy and the performance of international ventures

P. Gabrielsson, M. Kontkanen University of Vaasa, Finland

#### Multiple export channels - A dual-theory perspective

E. Ipsmiller, D. Dikova WU Vienna, Austria

### Product development capabilities-based export channel selection and export performance

M. Li, X. He, C. M. Sousa Durham University Business School, UK

#### Social media usage in the international Business-to-Business sales process of international new ventures

S. Fraccastoro, M. Gabrielsson University of Eastern Finland, Finland

#### INTERACTIVE

#### I2.1.1 - Location studies in emerging markets

Track: Emerging Markets

Session chair: Filip De Beule

Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.15

#### Banks go global: The internationalization of Chinese "big-four" commercial banks

S. Gentile-Lüdecke

Bremen University, Germany

#### Cross-border expansion of mobile network operators in the emerging regional market context: Investment location and entry strategy choice determinants

M. C. Dike<sup>1</sup>, E. L. Rose<sup>2</sup>

<sup>1</sup>Aalto University School of Business, Finland; <sup>2</sup>University of Leeds, UK

#### Geographic distance to local government offices, regional government corruption, and corporate philanthropy

W. Liu<sup>1</sup>, Y. Zhang<sup>2</sup>, J. Yang<sup>1</sup> <sup>1</sup>University of Sydney, Australia; <sup>2</sup>University of Glasgow, UK

### The Investment Development Path and geographic patterns of Poland's FD: New evidence

M. Gorynia<sup>1</sup>, J. Nowak<sup>2</sup>, P. Trapczynski<sup>1</sup>, R. Wolniak<sup>3</sup> <sup>1</sup>The Poznan University of Economics, Poland; <sup>2</sup>ED Business School; <sup>3</sup>University of Warsaw

#### Determinants of investment attractiveness of Polish Special Economic Zones

T. Dorozynski, J. Swierkocki, W. Urbaniak University of Lodz, Poland

### Emerging and developing country multinational hotels in Spanish tourist districts

B. Marco-Lajara, E. Claver-Cortés, M. Übeda-Garcia, F. Garcia-Lillo, P. D. C. Zaragoza-Såez University of Alicante, Spain

#### PANEL

# P2.1.1 - Transition toward a sustainable economy: opportunities and challenges for MNEs

Track: MNEs and Sustainable Development

Session chair: Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.06

CO-CHAIRS: Anne Jacqueminet, Bocconi University

#### PANELLISTS:

Christiane Bode, Bocconi University Elisa Giulani, University of Pisa Daniel Shapiro, Simon Fraser University Maurizio Zollo, Bocconi University

#### PANEL

#### P2.1.2 - International Business and the Information Age: an interdisciplinary dialogue

Track: Internationalisation in the Information Age Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.01

CHAIR: Jakob Müllner, WU-Vienna & Igor Filatotchev, Cass Business School & WU-Vienna

#### PANELLISTS:

Keith Brouthers, Kings' Business School Frank Elter, Telenor Torben Pedersen, Bocconi University

### 11

#### PANEL

# P2.1.3 - One size fits all? Key issues and common misconceptions in reviewing qualitative research in top tier journals

Track: Novel ways of teaching and doing research Time: Friday, 15/Dec/2017: 9:00 am - 10:30 am Room: BL 27.02

CHAIR: Emmanuella Plakoyiannaki, University of Leeds

#### PANELLISTS:

Michael Gibbert, Università della Svizzera italiana Niina Nummela, University of Turku Rebecca Piekkari, Aalto University Rebecca Reuber, University of Toronto Catherine Welch, University of Sydney

#### PLENARY POSTER SESSIONS

Time: Friday, 15/Dec/2017: 11:00 am - 12:30 am Building BL28 - First Floor

#### 1 - You decide on what you perceive. On the sources and effects of biased institutional perceptions in foreign ownership mode choices

P. Trąpczyński<sup>1</sup>, T. Halaszovich<sup>2</sup>

<sup>1</sup>The Poznań University of Economics, Poland; <sup>2</sup>Jacobs University, Bremen, Germany

### 2 - FDI mode, firm heterogeneity and institutional conditions

#### V. Amendolagine<sup>1</sup>, R. Crescenzi<sup>2</sup>, R. Rabellotti<sup>3</sup>

<sup>1</sup>Università di Pavia, Italy; <sup>2</sup>London School of Economics, UK; <sup>3</sup>University of Aalborg

### 3 - Relationship development in global virtual teams over time

M. Aleem Turku School of Economics, Finland

### 4 - Motivations of students to study abroad: A case study of Moldova

V. Pirgaru, R. V. Turcan Aalborg University, Denmark

### 5 - Social entrepreneurship and sustainable development in the Kenya healthcare sector

S. Khalid, W. C. Au, P. Ahmed

Monash University Malaysia, Malaysia

# 6 - Heuristics in international business and international marketing: a systematic literature review

S. Guercini, M. Milanesi University of Florence, Italy

### 7 - ICT effects on the spread and boundary of international firms

I. Álvarez, R. Marín Universidad Complutense de Madrid, Spain

# 8 - The relations of institutional factors and the corporate entrepreneurship activity. A cross country study

M. W. Zwang, M. Hoeltgebaum Fundação Universitaria Regional de Blumenau, Brazil

#### 9 - International new ventures: Nature and pace of post-inception development

S. Øyna

University of Agder, Norway

#### 10 - Cross boundary investment activities and cross national system differences. An approach from a transition country perspective.

N. Grujic, D. Kyrkilis University of Macedonia, Greece

### 11 - Internationalization of higher education institutions: The underestimated role of faculty

M. Romani-Dias<sup>1,2</sup>, J. Carneiro<sup>1</sup>, A. Barbosa<sup>1</sup>

<sup>1</sup>Fundação Getulio Vargas, Brazil (EAESP-FGV); <sup>2</sup>Escola Superior de Engenharia e Gestão, Brazil (ESEG)

#### 12 - Job creation of exporters and non-exporters: Estonian evidence

T. Vissak, J. Masso

University of Tartu, Estonia

### 13 - Premises of reshoring development in luxury goods sector

#### M. Młody, B. Stępień

Poznań University of Economics and Business, Poland

### 14 - Locus and revenue of export manufacturers: Why regional markets?

D. A. Rwehumbiza<sup>1</sup>, M. A. Marinov<sup>2</sup>

<sup>1</sup>University of Dar es Salaam, Tanzania; <sup>2</sup>Aalborg University, Denmark

#### 15 - Is R&D employees' mobility a concern for foreign MNCs' R&D Subsidiaries in India? An intellectual property protection perspective

D. J. Borah, S. Massini, K. Malik The University of Manchester, UK

#### 16 - The impact of human capital and skill availability on attraction of foreign direct investment into regions within developing economies

A. Mironko

Indiana University East, USA

# 17 - U.S Foreign Direct Investment by group of industries to the peripheral of countries of the Euro zone. A distance framework approach

V. Kounnou, N. Grujic, D. Kyrkilis University of Macedonia, Greece

#### 18 - What practical language effect of advanced management training for global business involvement: A field study in Indian MNEs

J. Martin OBrien<sup>1</sup>, J. E. OBrien<sup>2</sup> <sup>1</sup>University Paris Dauphine,ESCP Europe, France; <sup>2</sup>Professor Sociology, Retired

#### 19 - What matters more in multicultural teams -CQ or EQ? An empirical study

#### M. Gunkel<sup>1</sup>, V. Taras<sup>2</sup>

<sup>1</sup>Free University of Bozen-Bolzano, Italy; <sup>2</sup>University of North Carolina at Greesboro, USA

#### 20 - In the shadow of SOEs: the duality in management practices of a Chinese bank's overseas operation

R. G. Jack<sup>1</sup>, F. Guo<sup>1</sup>, Y. Huang<sup>1</sup>, J. Zhu<sup>2</sup>

<sup>1</sup>Macquarie University, Australia; <sup>2</sup>University of Newcastle, Australia

### 21 - Global teams and the transfer of tacit knowledge in multinational service firms

Y. Guo<sup>1</sup>, P. Jasovska<sup>2</sup>, H. G. Rammal<sup>2</sup>, E. L. Rose<sup>3</sup>

<sup>1</sup>Xi'an Jiaotong-Liverpool University, China, People's Republic of; <sup>2</sup>University of Technology Sydney, Australia; <sup>3</sup>University of Leeds, UK

#### 22 - MNE's, place attachment and liability of foreignness

J. J. Kennelly<sup>1</sup>, D. Sternad<sup>2</sup>, J. Mezias<sup>3</sup>

<sup>1</sup>Skidmore College, USA; <sup>2</sup>Carinthia University of Applied Sciences, Austria; <sup>3</sup>University of Miami, USA

### 23 - A dynamic ambidexterity strategy: The evolving subsidiary role of exploiter and explorer

M. Giblin<sup>1</sup>, P. Ryan<sup>2</sup>, J. Clancy<sup>1</sup> <sup>1</sup>NUI Galway, Ireland; <sup>2</sup>Trinity College Dublin

### 24 - Institutions, liberal market economies and comparative capitalisms

J. Walker<sup>1</sup>, C. Brewster1, G. Wood<sup>2</sup>

<sup>1</sup>Henley Business School, UK; <sup>2</sup>University of Essex Business School, UK

#### 25 - Internationalisation of Chinese Firms in advanced economies: The Role of dynamic capabilities

H. Hendrischke, W. Li The University of Sydney, Australia

### 26 - The challenges of migration on Greece and its economy - A case study

#### M. Stavridou<sup>1</sup>, S. Vangchuay<sup>2</sup>, M. Elo<sup>3</sup>

<sup>1</sup>Center for Corporate Responsibility and Sustainability, University of Zürich; <sup>2</sup>Graduate Institute, Switzerland; <sup>3</sup>Turku School of Economics, University of Turku

### 27 - Boundary spanners as carriers of institutional forces in MNEs

L. Svystunova<sup>1</sup>, D. Jacob<sup>2</sup>, R. Rao-Nicholson<sup>3</sup>

<sup>1</sup>Loughborough University London, London, UK; <sup>2</sup>University of the West of England, Bristol, UK; <sup>3</sup>Newcastle University London, London, UK

#### 28 - Best practice studies on global leadership development programs in MNCs in different cultural contexts

N. G. Fey

Hanken School of Economics, Finland

### 29 - Doctoral research, The Influence of Digitalization on the HR function

D. Myllymäki

University of Vaasa, Finland

#### 30 - Public-Private Partnerships for international project business in emerging country markets. A literature review

R. Owusu<sup>1</sup>, S. Bonsu<sup>2</sup>, O. Afiuc<sup>2</sup>

<sup>1</sup>Linnaeus University, Finland; <sup>2</sup>Ghana Institute of Management and Public Administration

### 31 - On the Use of the EU-South Korea Free Trade Agreement by Companies: An Impact Evaluation

S. Mortazavi

WU Wien, Austria

#### 32 - MNE Promotion of Socially Responsible Supply Chains: The Case of Conflict Minerals

E. Eisenstein<sup>1</sup>, J. Keech<sup>2</sup>, N. Mittal<sup>1</sup>, S. M. Mudambi<sup>1</sup> <sup>1</sup>Temple University, USA; <sup>2</sup>Franklin and Marshall College, USA

#### 33 - Upgrading of a firm's knowledge base through alliances: Simultaneous learning from foreign MNEs in emerging countries

L. Rademaker

BI Norwegian Business School, Norway

#### 34 - World Foreign Direct Investment: A Network Perspective

L. M. Bolivar-Caro University of Sevilla, Spain

#### 35 - Internationalization and Outcome of Study Abroad Program in Higher Education: Mobility of Japanese Students to Malaysia

S. Yukimoto, A. H. Abdul Manaf Kanagawa University, Japan

#### 36 - Expatriate management practices in the strategy of internationalization of companies

S. C. Lisboa Oneda Galupo, D. E. Floriani Univali, Brazil

#### 37 - The power of platform-based business model for servitization: How could Komatsu overcome the perceived contextual differences in global market?

H. Kobayashi<sup>1</sup>, K. Sato<sup>2</sup>, Y. Saito<sup>3</sup>

<sup>1</sup>Meiji University, Japan; <sup>2</sup>Josai International University, Japan; <sup>3</sup>Shukutoku University, Japan

#### 38 - Risk Classification as an Incentive to Taxpayers' Compliance

E. A. Mota<sup>1</sup>, L. Q. Lanz<sup>2</sup>

<sup>1</sup>São Paulo State Treasury - Brazil, Columbia University - NY; <sup>2</sup>BNDES - Brazil, Columbia University - NY

#### 39 - Reinventing the base of the pyramid market from Finland to India - A multiple case study of Finish MNEs

S. Mortazavi<sup>1</sup>, J. Väätänen<sup>1</sup>, S. Gupta<sup>2</sup>

<sup>1</sup>Lappeenranta University of Technology, Finland; <sup>2</sup>University of Newcastle, Newcastle, UK

#### 40 - The Journey of Strategic Alliances

D. A. Gebrekidan<sup>1</sup>, A. H. Seyed<sup>2</sup>, D. Fjellström<sup>2</sup>

<sup>1</sup>University of Skövde, Sweden; <sup>2</sup>University of Gävle, Sweden

### 41 - Locally authentic brand as driving force for international expansion: a research agenda

**S. Ranfagni<sup>1</sup>, A. Runfola<sup>2</sup>, D. Sarti<sup>1</sup>** <sup>1</sup>University of Florence, Italy; <sup>2</sup>University of Perugia, Italy

### 42 - How do MNEs overcome the liability of foreignness in sub-Saharan Africa?

G. Olusina Daniel

Loughborough University, UK

### 43 - Developing Country Multinationals: The case of Pakistan

H. u. Haq

Uppsala University, Sweden

### 44 - International business for innovation: a review of the empirical evidence

**T. Pehrsson** Gothenburg University, Sweden

#### 45 - Active Environmental Focus and Smes Performance: The Role of Business Model Innovation

A. Asemokha, J. Musona, L. Torkkeli Lappeenranta University of Technology, Finland

#### 46 - What is Rational Action in the Vuca World?

J. V. Mumford, M. Wirén, P. Zettinig University of Turku School of Economics, Finland

### 47 - Efficiency as a measure of competitiveness of manufacturing companies

B. Fura

University of Rzeszów, Poland

#### 48 - Customer Delight Despite a Small Budget: An Exploratory Case Study

C. Oral

International University of Bad Honnef, Germany

#### 49 - Customer Perceptions of Value in Digital Services: A Case of an International Industrial Manufacturer

T. T. Leposky University of Vaasa, Finland

#### 50 - The role of different decision-making logics during new venture internationalization and commercialization of medical technology innovations

#### H. Laurell<sup>1</sup>, P. Servais<sup>2</sup>

<sup>1</sup>Halmstad University, Sweden; <sup>2</sup>Linnaeus University, Sweden

#### 51 - Knowledge Sharing Within and Across Units in a Global Professional Service Firm

I. N. Basker, K. M. Olsen NHH Norwegian School of Economics, Norway

#### 52 - Institutions-Based Location Choices of Intermediary Units in the Context of HQ Relocations

J. Schmitt WU Wien, Austria

#### 53 - Personality, especially narcissism, predicts engagement in leader development

#### C. Paz-Aparicio<sup>1</sup>, C.B. Messal<sup>2</sup>

<sup>1</sup>Universidad Carlos III de Madrid, Spain; <sup>2</sup>College of Charleston, South Carolina, USA

#### 54 - Dynamic Political Capabilities - Construct and Measurement Development

#### L. Meissner, P. Kenning

Heinrich Heine University Duesseldorf, Germany

#### 55 - Subsidiary Performance as a result of Value Co-Creation Process

I. Heim, T. Han, A. Ghobadian

Henley Business School University of Reading, UK

#### 56 - From traditional international Expansion to 'Born Globals' and 'Blitzscalling': A model of Massive Online Open Courses (MOOCs) Rapid Internationalisation

#### C. Antoniou

Leeds University Business School, UK

#### 57 - Countries as Platforms for Regional Headquarters

#### A. Botella Andreu<sup>1</sup>, K. Lavoratori<sup>2</sup>

<sup>1</sup>Universitat de Valencia, Spain; <sup>2</sup>Universita degli Studi di Perugia

#### 58 - Exploring how the government affairs function is organized and the processes through which multionational enterprises source external political knowledge

A. Barron<sup>1</sup>, A. Pereda<sup>2</sup>

<sup>1</sup>Toulouse Business School, <sup>2</sup>ESADE Business School

#### 59 - Revisiting the Uppsala Internationalization Model in the Light of Immigrant Entrepreneurship

E. P. Cruz<sup>1</sup>, R. P. d. Q. Falcão<sup>2</sup>, A. R. C. d. Castro<sup>2</sup> <sup>1</sup>Universidade Federal Fluminense, Brazil; <sup>2</sup>Pontifícia Universidade Católica do Rio de Janeiro

### 60 - Internationalization through business model innovation in the medical technology sector

H. Laurell, M. Holmén Halmstad University, Sweden

#### 61 - Governmental change and FDI inflow

M. Gotz<sup>2</sup>, B. Jankowska<sup>1</sup>, A. Matysek-Jędrych<sup>1</sup>, K. Mroczek-Dabrowska<sup>1</sup>

<sup>1</sup>Poznań University of Economics and Business, Poland; <sup>2</sup>Vistula University, Poland

### 62 - Revisit processes of catching up strategy of Asian countries: a cross level study

L. Xu<sup>1</sup>, J. Xiong<sup>1</sup>, Q. Li<sup>2</sup>

<sup>1</sup>ESC Rennes School of Business; <sup>2</sup>Shanghai International Studies University

# 63 - Italian Expats in French market: diversity dimensions. adjustments and management strategy

C. Cazorzi

Dauphine University Paris, France

#### 64 - Dual-structure of distribution channels in emerging markets: Review, integration and future research agenda

K. Tada<sup>1</sup>, M. Nakagawa<sup>2</sup>, H. Fukuchi<sup>3</sup>

<sup>1</sup>Hokusei Gakuen University, Japan; <sup>2</sup>Japan University of Economics, Japan; <sup>3</sup>Hitotsubashi University, Japan

#### 65 - The Relationship between Internationalization and Performance in Young Firms: The Moderating Role of Human Resource Slack

#### C. Friederici, C. Schwens

Heinrich-Heine University Düsseldorf, Germany

#### 66 - Cross-border M&As and Sub-National Cultures: Is staying home really staying home? A new perspective on the concept of the Liability of Foreignness and Cultural Distance

#### M. Langosch

Loughborough University London, UK

### 67 - International migration and the governance of foreign investment

V. Kunczer, J. Puck, T. Lindner WU Wien, Austria

#### 68 - Procedures for Electronic Analysis of Business Reports of 33 Afro-American Transnational Entrepreneurs

A. Decker Aalborg University, Denmark

#### 69 - The localization strategies of the of Chinese MNEs: M&A entry vs. Greenfield investment

L. Wang Lancaster University, UK

#### 70 - The impact of conflicts in Foreign Business Relationships on SME Performance

M. Ratajczak-Mrozek, K. Fonfara, A. Hauke-Lopes Poznan University of Economics and Business, Poland

#### 71 - The impact of Belt and Road Initiative on Chinese and Polish Sister-City economic relationships

A. K. McCaleb Warsaw School of Economics, Poland

#### 72 - Roles of EMS Companies' Innovative Activities in the Global Supply Chain: A Case Study of Hon Hai Precision

Y. Huang Hokusei Gakuen University, Japan

#### 73 - Breaking of strategic alliances: lesson learnt from the failure of a foreign company tempting to set up business in Russia

V. Montenero Université Dauphine, France

### 74 - Integrating doctoral research and teaching: a case from a Finnish business school

P. Zettinig, K. Einola University of Turku, Finland

#### 75 - The impact of business service captive offshoring on human resources in host subsidiaries of multinational corporations

R. Malik

Warsaw School of Economics, Poland

#### 76 - The liability of "localness" and internationalization of entrepreneurial firms: Exploring the Codfathers' economy and entrepreneurial success

A. Bitektine<sup>1</sup>, R. Fralich<sup>2</sup> <sup>1</sup>Concordia University, Canada; <sup>2</sup>HEC Montreal

#### 77 - Deciphering the institutional arrangement: towards a framework for constructive engagement in the primary sector

M. T. W. Karinen Turku School of Economics - University of Turku, Finland

### 78 - Cluster policy in Baden-Württemberg as a good practice for Greater Poland

A. Z. Kania

Poznan University of Economics and Business, Poland

#### 79 - Communication within Top Management Teams across service sector - in the context of expatriation

A. A. Olszewska Kozminski University, Poland

#### 80 - Responsiveness of firms to key trends in e-commerce - contrasting the perspective of two fashion firms from post-transition economy

M. Bartosik-Purgat, B. Jankowska

Poznan University of Economics and Business, Poland

#### 81 - The rise of Cleantech in Finland - emergence, development and internationalization: An organizational ecology perspective

I. Laine, L. Torkkeli Lappeenranta University of Technology, Finland

### 82 - Conceptual model of FDI sub-national location decision making

M. O. Laine Turku School of Economics, Finland

#### 83 - Size Matters in Selecting International Alliance Partners

C.H. Tseng National Cheng Kung University, Taiwan

### 84 - Coping with psychic distance: modes, mechanisms and determinants

M. Ciszewska-Mlinaric Kozminski University, Poland

#### 85 - How to make waves in a huge pond? The importance of attention-building behaviour among subsidiaries to gain strategic influence

C. Holmström Lind, A. Gorgijevski, K. Lagerström *Uppsala University, Sweden* 

#### 86 - Social Innovation at the Base of the Pyramid: How Embeddedness Drives Hybrid Practices in Mainstream Business

A. A. Lashitew Erasmus University, The Netherlands

#### 87 - Subsidiary Knowledge Outflows in Multinationals: A Review and Research Agenda on Emerging-market Multinationals

L. Kong Uppsala University, Sweden

#### 88 - Agglomeration effects on firm's innovation and export intensity. Differences between domestic and foreign companies

E. Manresa-Marhuenda

University of Alicante, Spain

#### 89 - Board of Directors Characteristics and Foreign Shareholdings in Euro Zone Publicly Traded Banks

V. Pereira<sup>1</sup>, J. Filipe<sup>2</sup>

<sup>1</sup>ISCAL - Instituto Superior de Contabilidade e Administração de Lisboa, Instituto Politécnico de Lisboa.; <sup>2</sup>Instituto Universitário de Lisboa (ISCTE-IUL), Business Research Unit (BRU-IUL), ISTAR-IUL, Lisboa, Portugal

#### 90 - Determining factors of the export activity of smes in emerging markets

E. C. Manotas Rodriguez

Universidad Nacional de Colombia, Colombia

#### 91 - Team composition in new ventures - Total and dispersed competencies

**D. Reese** *TU Dortmund, Germany* 

#### 92 - The Eclectic Paradigm and the R-Specific Advantage of John Dunning: Rationalizing the BREXIT

S. Laraqui, B. Jarreau

University of Maryland University College (UMUC), Germany

### 93 - Brazilians in Israel: implications of immigrant entrepreneurship in the creation of Global Startups

F. Ribeiro<sup>3</sup>, R. P. d. Q. Falcão<sup>2</sup>, E. P. Cruz<sup>1</sup>

<sup>1</sup>Universidade Federal Fluminense, Brazil; <sup>2</sup>Pontifícia Universidade Católica do Rio de Janeiro, Brazil; <sup>3</sup>Universidade Federal do Rio de Janeiro

### 94 - Born global family firms: evidence from an exploratory study

F. Musso, B. Francioni, G. Masili University of Urbino Carlo Bo, Italy

### 95 - International New Ventures' Growth in Hungary

**Stocker, M.** *Corvinus University of Budapest, Hungary* 

#### COMPETITIVE SESSION

### C2.3.1 - FDI, remittances and sustainable economic growth

Track: MNEs, Institutions and Policy

Session chair: Francisco Figueira de Lemos Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.03

# Investment motives of MNEs and economic growth in least developed countries: the evidence from Africa

T. Pham, T. Vu Sheffield Hallam University, UK

#### Performance Effects of Migrant Remittances: The Role of Institutional and Cultural Attributes

E. E. N. Piteli<sup>1</sup>, P. Buckley<sup>2</sup>, M. Kafouros<sup>2</sup> <sup>1</sup>University of Sussex, UK; <sup>2</sup>University of Leeds, UK

# The impact of regulations on the FDI-growth nexus: a nonlinear specification with varying coefficients

E. Ketteni<sup>1</sup>, C. Kottaridi<sup>2</sup>

<sup>1</sup>Frederick University, Cyprus; <sup>2</sup>University of Piraues, Greece

# Mining MNEs strengthening local institutions to legitimise business continuity: Experiences from Armenian

J. Taarup-Esbensen Copenhagen Business School, Denmark

#### COMPETITIVE SESSION

### C2.3.2 - Internationalisation and the Internet

Track: Internationalisation in the Information Age

Session chair: Keith Brouthers Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.13

### The influence of Industrial Internet of Things on International Manufacturing Networks §

P. Deflorin<sup>1</sup>, M. Scherrer<sup>2</sup>, K. Schillo<sup>1</sup>, A. Ziltener<sup>1</sup> <sup>1</sup>University of Applied Sciences HTW Chur, Switzerland; <sup>2</sup>University of St.Gallen, Switzerland

§: Best paper in Track 1

### Internationalization through Digitalization: The Impact of E-Commerce Use on Internationalization in Small and Medium-sized Firms

J. Eduardsen Aalborg University, Denmark

### Buzz or benefit? A cross-country investigation of the link between firm performance and social media activities

N. Pogrebnyakov<sup>1</sup>, E. Maldonado<sup>2</sup>

<sup>1</sup>Copenhagen Business School, Denmark; <sup>2</sup>Metropolitan State University of Denver

### COMPETITIVE SESSION

## C2.3.3 - Internationalisation and performance

Track: MNE Organization and Strategy

Session chair: Liena L. Kano Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm

Room: BL 27.01

### Performance Effects of Internationalization: Contingency Theory Analysis of Emerging Market MNEs

#### D. Dikova<sup>1</sup>, A. Veselova<sup>2</sup>

<sup>1</sup>Vienna University of Economics and Business, Austria; <sup>2</sup>Graduate School of Management St. Petersburg State University, Russian Federation

### ODI and Firm-Level Performance: Is China Different from the Remaining BRIC Countries?

V. Gattai<sup>1</sup>, R. Mechelli<sup>2</sup>, P. Natale<sup>1</sup>

<sup>1</sup>University of Milan Bicocca, Italy; <sup>2</sup>Università Cattolica di Milan

### More bang for your buck: internationalization, resource heterogeneity, and profitability

R. Garcia-Garcia<sup>1</sup>, E. Garcia-Canal, M. Guillén<sup>3</sup> <sup>1</sup>The Open University, UK; <sup>2</sup>University of Oviedo, Spain; <sup>3</sup>The Wharton School, USA

## How subsidiary mandates are lost in the cooperative and competitive new normal of the MNE

E. Gillmore

Malardalen University, Sweden

#### COMPETITIVE SESSION

## C2.3.4 - Governance, institutions and performance in the multi-national context

Track: International Finance, Accounting and Corporate Governance

Session chair: Luciano Quinto Lanz Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.06

Governance of family firms and entry mode choice in foreign markets

S. Mariotti, R. Marzano, M. Mutinelli, L. Piscitello Politecnico di Milano

How do institutions matter in international business: The review of theoretical contradictions P. Jasovska

University of Technology, Sydney, Australia

## Family firms and the choice between WOS and JV: a Transaction Cost Economics approach

M. C. Sestu, A. Majocchi University of Pavia, Italy

### COMPETITIVE SESSION

### C2.3.5 - Consumer behaviour and corporate reputation

Track: International Marketing

Session chair: Minnie Kontkanen Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.07

### Understanding the mediating effects of the relationship between Consumer's Need-For-Touch and Online Purchase Propensity: a comparison study between China and Portugal

S. Costa e Silva<sup>1</sup>, P. Duarte<sup>2</sup>, J. Silva<sup>1</sup> <sup>1</sup>Universidade Catölica Portuguesa - Porto; <sup>2</sup>Universidade da Beira Interior, Portugal

## Identification of barriers to co-create on-line: the perspectives of customers and companies

M. Chepurna, J. Rialp Criado

Universitat Autonoma de Barcelona, Spain

Resilience in global supply chains: An inter-organizational and cultural perspective

**J. J. You** Durham University, UK

#### **Diverse Roles of Corporate Reputation Dimensions** for MNCs: An Analysis across Nations §§

J. Hirschmann, N. Batton, B. Swoboda Trier University, Germany

### COMPETITIVE SESSION

### C2.3.6 - MNE subsidiary strategy and performance

Track: MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Networks

#### Session chair: Rian Drogendijk

Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.05

#### How does a foreign unit's differentiation strategy fit the competition context?

A. Pehrsson

Linnaeus University, Sweden

### Drivers and performance consequences of the division of strategic sales activities between HQ and subsidiaries in FMCG MNEs: a study of Foreign subsidiaries in Germany

H. A. Reichstein-Scholz, M. Yamin, A. Giroud Alliance Manchester Business School, UK

#### MNE Structure, Expatriation Strategies, and MNE Performance: A portfolio approach §

J. Lee

Henley Business School, University of Reading, UK

### The effect of foreign-to-local ownership change on firm performance

A. Mohr<sup>1</sup>, P. Konara<sup>2</sup>, P. Ganotakis<sup>3</sup>

<sup>1</sup>WU Wien, University of Economics and Business, Wien, Austria; <sup>2</sup>University of Plymouth, UK; <sup>3</sup>University of Leeds, UK

#### COMPETITIVE SESSION

### C2.3.7 - Novel ways of teaching and doing research in IB

Track: Novel ways of teaching and doing research

### Session chair: Jens Gammelgaard Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.12

### Brazilian Secret Hair\*

L. R. Felicia, R. Cotta de Mello, C. Secches Kogut UFRJ, Brazil

§: Best paper in Track 6

### On-line formative assessment, electronic devices, and students' performance

F. Di Meo<sup>1</sup>, C.-P. Marti-Ballester<sup>2</sup> <sup>1</sup>Universidad de Alcalå, Spain; <sup>2</sup>Universitat Autönoma de Barcelona, Spain

### A Praxiological Approach to International **Business Research**

J. D. Branch Ross School of Business, University of Michigan, USA

### **INTERACTIVE**

### 12.3.1 - Drivers of performance in emerging markets

Track: Emerging Markets

Session chair: Vincent Montenero Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.14

### Focus if You Are Strong? A Critical Note On the Performance Effects of Firm Resources and Multinationality in new MNEs

#### K. Bartoiewski<sup>2</sup>, P. Trapczynski<sup>1</sup>

<sup>1</sup>The Poznan University of Economics, Poland; <sup>2</sup>Warsaw School of Economics. Poland

### Corporate renewal and performance outcome: evidence from emerging market located MNEs

L. H. Nguyen, J. Larimo University of Vaasa, Finland

### Political strategy in Brazil: evidence of strategic positioning in political markets

A. G. Lourenço Toledo Uninove/Fatec Mogi Das Cruzes, Brazil

### Institution-based view on Saudi Arabian Entrepreneurship Ecosystem

#### A. Juho<sup>1</sup>, A. Kauppinen<sup>2</sup>

Prince Mohammad Bin Salman College; <sup>2</sup>University of Liechtenstein

### Profiling transnational entrepreneurs and the determinants of success in emerging markets: evidence from Sri Lanka

R. De Silva, D. Sharpe, A. Johnston Sheffield Hallam University, UK

§ §: Best paper in Track 10 \*: Best paper in Track 13

#### INTERACTIVE

### I2.3.2 - Culture, diversity and the role of managers

Track: International HRM and Cross Cultural Issues

Session chair: Carmen Paz-Aparicio Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.17

#### Cultural Intelligence - A Research Landscape

I. Alon<sup>1</sup>, E. Lankut<sup>1</sup>, N. F. Richter<sup>2</sup>, N. Yari<sup>2</sup> <sup>1</sup>University of Agder, Norway; <sup>2</sup>University of Southern Denmark

### Fresh eyes on cultural distance in cross border mergers and acquisitions

**M. Durand<sup>1</sup>, M. Sondergaard<sup>2</sup>** <sup>1</sup>ESC Troyes, France; Aarhus University; <sup>2</sup>Aarhus University

### Go abroad or remain small: do foreign studying and working experiences impact the international vocation of entrepreneurs?

S. Elia, L. Grilli Politecnico di Milano, Italy

### The pool of human resource and the localization of foreign subsidiaries

N. Ando Hosei University, Japan

### Middle Managers' Role Enactment in Top-Driven Change: An Exploratory Investigation in a Multinational Firm

C. Oral International University of Bad Honnef, Campus Berlin

### INTERACTIVE

### 12.3.3 - Psychic and cultural distance

Track: International Marketing

Session chair: Richard Owusu

Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.15

#### Understanding the formation of psychic distance perceptions: Are country-level or individual-level factors more important?

B. Ambos<sup>1</sup>, U. Leicht-Deobald<sup>1</sup>, A. Leinemann<sup>1</sup>, L. Håkanson<sup>2</sup>

<sup>1</sup>University of St. Gallen, Switzerland; <sup>2</sup>Copenhagen Business School, Denmark

### The effect of psychic distance on established international buyer-supplier relationships

S. Tierean<sup>1</sup>, G. Berens<sup>2</sup>, C. van Rie<sup>12</sup> <sup>1</sup>Abertay University, United Kingdom; <sup>2</sup>Erasmus University Rotterdam, The Netherlands

#### Does entrepreneurial orientation moderates psychic distance - export performance relationship?

J. Sekliuckiené, B. Seinauskiené KTU Kaunas University of Technology, Lithuania

### New perspectives on sellers' intercultural communication competence in B2B sales

J. P. Koponen, S. Julkunen University of Eastern Finland, Finland

# The influence of country image and acquirer's corporate reputation in cross-border acquisitions: a consumer perspective

M. Matarazzo<sup>1</sup>, G. Lanzilli<sup>2</sup>, R. Resciniti<sup>2</sup> <sup>1</sup>Marconi University, Italy; <sup>2</sup>University of Sannio, Italy

# Cultural influences on power-based behaviors in global supply chain relationships: A multi-level theorization

I. Golgeci<sup>1</sup>, W. A Murphy<sup>2</sup>, D. A Johnston<sup>3</sup>

<sup>1</sup>University of East Anglia, UK; <sup>2</sup>Edwards School of Business, University of Saskatchewan, Canada; <sup>3</sup>Schulich School of Business, York University, Canada

#### INTERACTIVE

### I2.3.4 - Internationalisation incentives, resources and institutional barriers

Track: MNEs, Institutions and Policy

Session chair: Desalegn Abraha Gebrekidan Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.11

### Importance of outward internationalisation incentives, resources, capabilities and risk

M. Torres, J. Clegg University of Leeds, UK

# State-ownership and the scale and scope of internationalization: The moderating role of home country market development

N. Pisani<sup>1</sup>, O. Toulan<sup>2</sup>, T. Gussenhoven<sup>1</sup> <sup>1</sup>University of Amsterdam, The Netherlands; <sup>2</sup>IMD, Switzerland

### The relationship between electoral uncertainty and cross-country market entry decisions

M. Fraissler<sup>1</sup>, S. Dorobantu<sup>2</sup>, J. Müllner<sup>1</sup>, J. Puck<sup>1</sup>

<sup>1</sup>Vienna University of Economics and Business, Austria; <sup>2</sup>Leonard N. Stern School of Business

### Corruption, Political Discretion and Entrepreneurship

I. Alon<sup>2</sup>, A. Jimenez<sup>1</sup>

<sup>1</sup>KEDGE Business School, France; <sup>2</sup>University of Agder

### Institutional distance and performance of foreign subsidiaries

#### J. F. Petry<sup>2</sup>, M. Amal<sup>1</sup>, D. E. Floriani<sup>3</sup>

<sup>1</sup>Regional University of Blumenau-FURB, Brazil; <sup>2</sup>Federal University of Amazonas, Brazil; <sup>3</sup>University of Vale do Itajai (univali), Brazil

#### How political instability destroys historical ties

C. Witte, M. Burger, E. Pennings Erasmus University Rotterdam, The Netherlands

### INTERACTIVE

### I2.3.5 - International entrepreneurial growth of SMEs

Track: SMEs and International Entrepreneurship

Session chair: Pavlos Dimitratos Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.18

# Implications of entrepreneurial and international growth orientation for internationalization of family-controlled SMEs

- L. Torkkeli, M. Uzhegova, O. Kuivalainen,
- S. Saarenketo, K. Puumalainen

Lappeenranta University of Technology, Finland

### A global mindset - still a prerequisite for SME internationalization?

L. Torkkeli<sup>1</sup>, N. Nummel<sup>2</sup>, S. Saarenketo<sup>1</sup>

<sup>1</sup>Lappeenranta University of Technology, Finland; <sup>2</sup>Turku School of Economics

# The evolution of internationalization strategy in incrementally and rapidly internationalizing SMEs, a comparative process-based approach

J. M. Pellegrino<sup>1</sup>, R. B. McNaughton<sup>2</sup>

<sup>1</sup>Ara Institute of Canterbury, New Zealand; <sup>2</sup>University of Auckland, New Zealand

### The role of entrepreneurial opportunities in the business model change of internationalizing companies : A case comparison of SME's from different cultural context

L. Ermolaeva<sup>1</sup>, T. Rissanen<sup>2</sup>

<sup>1</sup>St. Petersburg State University, Russian Federation; <sup>2</sup>Lappeenranta University of Technology

#### The strategies and features of Small and Medium sized Enterprises internationalization-through case studies of Japanese SME apparel and accessory industries

F. Iwasaki<sup>1</sup>, Y. Ueki<sup>2</sup>

<sup>1</sup>Economic Research Institute for ASEAN and East Asia, Indonesia; <sup>2</sup>Economic Research Institute for ASEAN and East Asia, Indonesia

# Will internationalization save or kill SMEs? A longitudinal investigation and conceptualization of SME survival

### P. Kähäri<sup>1</sup>, E. Rose<sup>2</sup>, V. Soini<sup>1</sup>, E. Westney<sup>3</sup>

<sup>1</sup>Aalto University School of Business, Finland; <sup>2</sup>University of Leeds, UK; <sup>3</sup>Schulich School of Business, York University, UK

## Factors influencing foreign market knowledge acquisition and internationalization: a case study

### T. Vissak<sup>1</sup>, B. Francioni<sup>2</sup>

<sup>1</sup>University of Tartu, Estonia; <sup>2</sup>University of Urbino "Carlo Bo", Italy

#### PANEL

### **P2.3.1 - Meet the Editors (I)** Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.02

#### EDITORS:

**Ilan Alon**, University of Agder *European Journal of International Management International Journal of Emerging Markets* 

Elena Beleska-Spasova, University of Reading Multinational Business Review

Pervez Ghauri, University of Birmingham International Business Review

Ari Van Assche, HEC Montreal Journal of International Business Policy

Alain Verbeke, University of Calgary Journal of International Business Studies

#### PANEL

### P2.3.2 - Studying internationalization as a process: what more do we see?

Track: SMEs and International Entrepreneurship Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.16

**CO-CHAIRS: Igor Kalinic**, University of Leeds & Catherine Welch, University of Sydney Business School

### PANELLISTS:

Maria Elo, University of Turku Paul Ryan, Trinity College Dublin Andreja Jaklič, University of Ljubljana Martin Johanson, University of Uppsala

### PANEL

### P2.3.3 - Gender diversity and inclusion at EIBA

Track: International HRM and Cross Cultural Issues Time: Friday, 15/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.04

CHAIR: Grazia Santangelo, University of Catania

### PANELLISTS:

Philippe Gugler, University of Fribourg Randi Lunnan, BI Norwegian Business School Dana Minbaeva, Copenhagen Business School Rajneesh Narula, Henley Business School Lena Zander, Uppsala University

#### DISCUSSANTS:

Jean-François Hennart, Tilburg University, Politecnico di Milano

Sarianna Lundan, University of Bremen Elizabeth Maitland, University of New South Wales

### COMPETITIVE SESSION

#### C2.4.1 - Knowledge management and innovation in emerging-market multinationals

Track: Knowledge Management and Innovation

#### Session chair: Linda Rademaker

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.04

# Reverse knowledge transfer in emerging-market multinationals: The role of headquarters and political embeddedness

C. Su<sup>1</sup>, U. Holm<sup>1</sup>, O. Martin Martin<sup>2</sup>

<sup>1</sup>Uppsala University, Sweden; <sup>2</sup>The Public University of Navarre, Spain

# Sequential patterns of acquisition and cooperation: How do they matter for innovation in China?

X. Fu<sup>1</sup>, Z. Sun<sup>2</sup>, S. Li<sup>1</sup>, J. Li<sup>3</sup>

<sup>1</sup>Technology and Management Centre for Development, Department of International Development, University of Oxford, UK; <sup>2</sup>College of Business Administration, Capital University of Economics and Business, Beijing, China; <sup>3</sup>Research Center for Technological Innovation & School of Economics and Management, Tsinghua University, Beijing, China

### When do Chinese firms undertake international open innovation?

#### X. Fu<sup>1</sup>, J. Li<sup>2</sup>, Y. Li<sup>2</sup>, H. Chesbrough<sup>3</sup>

<sup>1</sup>Technology and Management Centre for Development, Department of International Development, University of Oxford, UK; <sup>2</sup>Research Centre for Technological Innovation, School of Economics and Management, Tsinghua University, Beijing China; <sup>3</sup>Centre for Open Innovation, Haas School of Business, University of California, Berkeley

### COMPETITIVE SESSION

### C2.4.2 - Language, meaning and rhetoric

Track: MNEs and Sustainable Development

### Session chair: Elisa Giuliani

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Boom: BL 27 13

Room: BL 27.13

### Social value creation by multinational enterprises: The next "big question" for international business research?

### A. Rygh

Alliance Manchester Business School, UK

#### Codes of ethics within multinational corporations. A review of an emerging qualitative field of research

A. K. J. Gosovic Copenhagen Business School, Denmark

### Shades of liability of foreignness: Towards a stigma-based view §

T. A. M. Ritvala, R. Piekkari, N. Granqvist, H. Franck Aalto University School of Business, Finland

### Decoupling in CSR reports: A linguistic content analysis of the Volkswagen dieselgate scandal

D. Holtbrügge, M. Conrad

Friedrich-Alexander-University Erlangen-Nürnberg, Germany

### COMPETITIVE SESSION

### C2.4.3 - Upgrading processes of emerging market firms

Track: Emerging Markets

Session chair: Grazia Santangelo

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.06

### When do emerging market multinationals upgrade their domestic asset base? Overcoming recombination barriers to growth §

G. Hendriks<sup>1</sup>, A. Slangen<sup>2</sup>

<sup>1</sup>RSM Erasmus University, The Netherlands; <sup>2</sup>KU Leuven, Belgium

### Chinese firms' catch-up strategy: The influence of top management team functional diversity on choice of FDI portfolios

Y. Li<sup>1</sup>, L. Cui<sup>2</sup>, L. Zhou<sup>3</sup>

<sup>1</sup>The University of Sydney, Australia; <sup>2</sup>The Australian National University, Australia; <sup>3</sup>Century Securities CO., LTD., China

#### Value Creation in Various Contexts

S. T. Marinova, M. A. Marinov

Aalborg University, Denmark

#### COMPETITIVE SESSION

#### C2.4.4 - SME Internationalization

Track: SMEs and International Entrepreneurship

#### Session chair: Tamar Almor

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.01

# Overcoming liability of outsidership. An exploratory study on Australian service SMEs into an emerging market

E. Ch'ng University of Sydney Business School, Australia

### Bifurcation bias and internationalization: is foreign work experience the answer? Insights from european family SMEs

A. Majocchi<sup>1</sup>, A. D'Angelo<sup>2</sup>, E. Forlani<sup>3</sup>, T. Buck<sup>4</sup>

<sup>1</sup>University of Pavia, Italy; <sup>2</sup>University Cattolica del Sacro Cuore, Milano; <sup>3</sup>University of Bologna; <sup>4</sup>University of Glasgow, UK

### The Effect of Entrepreneurial and Learning Orientations on the International Performance Growth of High-tech SMEs: The Moderating Role of Experience.

M. Presutti<sup>1</sup>, A. D'angelo<sup>2</sup>

<sup>1</sup>University of Bologna, Italy; <sup>2</sup>University Cattolica del Sacro Cuore, Milano, Italy

#### COMPETITIVE SESSION

### C2.4.5 - Globalising the value chain

Track: MNE Organization and Strategy

### Session chair: Ronaldo Parente

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.07

### Inbound foreign direct investment in mature economies: Lessons from Japan

**R. Magnier-Watanabe<sup>1</sup>, J. P. Lemaire<sup>2</sup>** <sup>1</sup>University of Tsukuba, Japan; <sup>2</sup>ESCP Europe, Paris

### Offshoring and the Geography of Jobs in Great Britain

L. Gagliardi<sup>1,2</sup>, S. lammarino<sup>2</sup>, A. Rodriguez-Pose<sup>2</sup> <sup>1</sup>University of Geneve; <sup>2</sup>London School of Economics, UK

### Shareholder Valuation of Value Chain Activities across Home and Foreign Markets

H. Berry<sup>1</sup>, R. Donnelly<sup>2</sup>

<sup>1</sup>George Washington University, USA; <sup>2</sup>Bentley University, USA

### R&D endowments at home driving R&D internationalisation: Evidence from the Italian business R&D survey

**C. Cozza<sup>1</sup>, C. Franco<sup>2</sup>, G. Perani<sup>3</sup>** <sup>1</sup>Area Science Park, Italy; <sup>2</sup>University of Pisa, Italy; <sup>3</sup>Eurostat, Luxembourg

§: Best paper in Track 12

#### INTERACTIVE

### I2.4.1 - Alternative paths of internationalization

Track: SMEs and International Entrepreneurship

Session chair: Elizabeth Rose Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.15

### Fostering dispersed entrepreneurship: challenges and enablers during international expansion

E. Tippmann<sup>1</sup>, S. Monaghan<sup>2</sup>, R. Reuber<sup>3</sup>

<sup>1</sup>University College Dublin, Ireland; <sup>2</sup>Rutgers Business School, USA; <sup>3</sup>Rotman School of Management - University of Toronto, Canada

### The internationalization of international for-profit social enterpises

### I. Kalinic<sup>2</sup>, A. Koveshnikov<sup>1</sup>

<sup>1</sup>Aalto University School of Business, Finland; <sup>2</sup>Leeds University Business School, UK

### International Networking and post-entry decisions of Family Managed versus Family Owned Firms

K. Kampouri<sup>1</sup>, E. Plakoyiannaki<sup>2</sup>

<sup>1</sup>Aristotle University of Thessaloniki, Greece; <sup>2</sup>Leeds University Business School, UK

### Marketing Activity of International New Ventures -Empirical Application of the EMICO Framework

L. Danik, I. Kowalik

Warsaw School of Economics, Poland

### Twenty-five years of the International Business Review: A bibliometric overview

C. Cancino<sup>1</sup>, J. M Merigo<sup>1</sup>, A. Rialp<sup>2</sup>, D. Urbano<sup>2</sup> <sup>1</sup>University of Chile, Chile; <sup>2</sup>Universitat Autonoma de Barcelona, Spain

#### INTERACTIVE

### 12.4.2 - Subsidiary roles and offshoring

Track: MNE Organization and Strategy

#### Session chair: Ulf Andersson

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.14

### When to offshore and when to backshore. Does country of origin influence firm's manufacturing location decision?

D. Lica, E. Di Maria University of Padova, Italy Perception Gaps in the Headquarters-Subsidiary Relationship - Are Divergences in Fairness Perceptions Culture-Bound? N. Zobel

University of St. Gallen, Switzerland

### MNE R&D Subsidiary Mandates Evolution in Emerging Economies - A Systematic Literature Review

D. Schulzmann<sup>1,2</sup>, D. Slepniov<sup>1</sup>

<sup>1</sup>Aalborg University, Denmark; <sup>2</sup>University of Chinese Academy of Sciences, China

### Dynamic subsidiary roles as determinants of subsidiary technology source: Empirical evidence from China

S. Zhang<sup>1</sup>, R. Pearce<sup>1</sup>, M. Papanastassiou<sup>2</sup>, S. Zhao<sup>2</sup>, I. Bournakis<sup>2</sup> <sup>1</sup>Reading University, UK; <sup>2</sup>Middlesex University, UK

### The drivers of the relocations of second degree involving manufacturing activities: a focus on European Union

S. Elia<sup>1</sup>, P. Barbieri<sup>2</sup>, L. Fratocchi<sup>3</sup>, R. Golini<sup>4</sup>

<sup>1</sup>Politecnico di Milano, Italy; <sup>2</sup>University of Bologna, Italy; <sup>3</sup>University of L'Aquila, Italy; <sup>4</sup>University of Bergamo, Italy

### Enhancing cross-border M&A performance through diaspora networks

W. Y. Degbey<sup>1</sup>, K. M. Ellis<sup>2</sup> <sup>1</sup>University of Turku, Finland; <sup>2</sup>Florida Atlantic University, USA

### INTERACTIVE

### I2.4.3 - Institutions promoting investment and innovation at the industry level

Track: MNEs, Institutions and Policy

Session chair: Jonas Puck Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.05

### Industry Level Institutional Complexity and Multinational Enterprise

#### A. Karhu, M. Elo, M. Ketolainen

Turku School of Economics at University of Turku, Finland

### Government forecasting and industrial change. Convergence of innovation policies in the European aerospace industry (1960-2000) M. Landoni

Università Cattolica del Sacro Cuore, Italy

# Promoting international scientific research collaboration: the role of research management companies

V. C. Simöes, I. Matias ISEG, University of Lisboa, Portugal

### Institutions, Distant Search and Innovation Performance

M. Aliyev, C. McDonald University of Leeds, UK

#### Does Host Market Regulation Induce Cross Border Environmental Innovation?

A. Zanfei, G. Marin University of Urbino, Italy

#### INTERACTIVE

### 12.4.4 - Entrepreneurs, networks and international growth

Track: SMEs and International Entrepreneurship

Session chair: Rico Baldegger

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.11

### Reviving the individual in international entrepreneurship research: using a narrative lens in studying the international entrepreneurial identity

S. M. M. Korhonen Jyväskylä University, Finland

#### Entrepreneurial firms and international performance: moderating roles of networking and government support

P. Dimitratos<sup>1</sup>, P. Gabrielsson<sup>2</sup>, M. Gabrielsson<sup>3</sup>, T. Seppala<sup>4</sup>

<sup>1</sup>University of Glasgow, UK; <sup>2</sup>University of Vaasa, Finland; <sup>3</sup>University of Eastern Finland, Kuopio, Finland; <sup>4</sup>Aalto University, Helsinki, Finland

### Diaspora entrepreneurship: the role of social networking

M. J. Benozir, M. S. Sandhu, F. U. Ahmed, W. C. Au Monash University Malaysia

#### How Do Entrepreneurs Organize Early Internationalizing Firms to Exploit International Opportunities under the Conditions of Genuine Uncertainty?

H. Kano

Waseda University, Japan

### International entrepreneurship intentions explained through cognitive approaches: an exploratory study among university students

B. Vlacic<sup>1</sup>, M. Gonzalez-Loureiro<sup>1,2</sup>, V. Braga<sup>2,3</sup>

<sup>1</sup>University of Vigo, Spain; <sup>2</sup>CIICESI-Polytechnic Institute of Porto, Portugal; <sup>3</sup>ESTGF-Polytechnic Institute of Porto, Portugal

### Network-oriented behaviours in rapid internationalization: performance implications

M. Raatikainen<sup>1</sup>, M. Gabrielsson<sup>1</sup>, P. Gabrielsson<sup>2</sup>, T. Laukkanen<sup>1</sup>

<sup>1</sup>University of Eastern Finland; <sup>2</sup>University of Vaasa, Finland

### The level of exports of new ventures and entrepreneurs' growth aspirations: the moderating role of individual human capital

J.I. Capelleras<sup>1</sup>, J. Rialp<sup>1</sup>, V. Martin-Sanchez<sup>2</sup>, W. Shleha<sup>1</sup>

<sup>1</sup>Universitat Autonoma de Barcelona, Spain; <sup>2</sup>School of Management and Business, King's College London, UK

#### INTERACTIVE

### I2.4.5 - Integration and collaboration of Emerging Market Firms

Track: Emerging Markets

#### Session chair: Jeremy Clegg

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.16

# Inside and outside a domestic acquisition and a cross-border acquisition: Subordinate - leader trust in multicultural emerging economies

D. Kwok

AE Aix-Marseille Université, France

### Chinese local state owned enterprise postacquisition knowledge integration from foreign markets: An explorative case study

H. Wang, C. Williams, D. Sutherland Durham University, UK

### Building Trust in a Guarantee Fund in a Challenging Institutional Environment

L. Q. Lanz<sup>1</sup>, P. A. Tomei<sup>2</sup> <sup>1</sup>BNDES - Brazil, Columbia University - NY; <sup>2</sup>Pontificia Universidade Catölica do Rio de Janeiro - PUC-Rio

### Motivations of Chinese firms in developed economies: the case of Australia

W. Li, H. Hendrischke Sydney University Business School, Australia

### Chinese acquisitions in the UK: A multiple case-study approach

J. Vukicevic

Nottingham Trent Univeristy, UK

### INTERACTIVE

### I2.4.6 - Determinants of performances

Track: MNE Organization and Strategy

Session chair: Lars Håkanson

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.17

### The Relationship between Multinationality and Performance: A Critical Literature Review and Directions for Future Research

A. Schmuck, K. Lagerström, J. Sallis Uppsala University, Sweden

### Internationalization, regionalization, and economies of scale: a new approach to disentangle the multinationality-performance puzzle

S. Eckert, M. Dittfeld, F. H. Zellner TU Dresden, Germany

# Types of strategic orientations and international performance: direct effects and institutional moderations

T. Pehrsson Gothenburg University, Sweden

### Antecedent factors of trust development and the impact of foreign partner's trust on isa performance: a theoretical perspective

N. Sklavounos, K. Rotsios, Y. Hajidimitriou University of Macedonia, Greece

## Understanding the motivation to avoid corporation tax: a qualitative approach

M. Cooper, Q. T. Nguyen Henley Business School, UK

### INTERACTIVE

### I2.4.7 - Internationalisation and cross-border issues

Track: MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Networks

Session chair: Randi Lunnan

Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm

Room: BL 27.18

# The power of proximity at a distance: the role of interlocking directorates in reducing the liability of outsidership

M. Zdziarski<sup>1</sup>, E. M. Heemskerk<sup>2</sup>, J. Garcia-Bernardo<sup>2</sup>, F. De Beule<sup>3</sup>, A. Jaklic<sup>4</sup>, S. Elia<sup>5</sup>, F. Takes<sup>2</sup>

<sup>1</sup>University of Warsaw, Poland; <sup>2</sup>University of Amsterdam, The Netherlands; <sup>3</sup>KU Leuven, Belgium; <sup>4</sup>University of Ljubljana, Slovenia; <sup>5</sup>Politecnico di Milano, Italy

### Dead or alive? The future of target firms after cross-border acquisitions

D. Cerrato, l. Galavotti Università Cattolica del Sacro Cuore, Italy

### In or Out: How Insourcing Foreign Input Production Affects Domestic Production

S. Arvanitis<sup>2</sup>, T. Bolli<sup>2</sup>, T. Stucki<sup>1</sup> <sup>1</sup>University of Jyväskylä, Finland; <sup>2</sup>ETH Zurich

### Entry mode choices of Japanese automobile component suppliers in North America

T. Jiang<sup>1</sup>, S. Ishii<sup>1</sup>, J. F. Hennart<sup>2</sup> <sup>1</sup>Osaka City University, Japan; <sup>2</sup>Tilburg University, The Netherlands

### Role Stress and Divestments of International Joint Ventures: Determinant factors and the mediating role of strategic importance of the units

L. H. Nguyen, J. Larimo University of Vaasa, Finland

### PANEL

### P2.4.1 - Innovative steps and strategies for ensuring high quality reviews and managing the journals with speed and efficiency in the Information Age

Track: Novel ways of teaching and doing research Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.02

CHAIR: Justin Paul, University of Puerto Rico

PANELLISTS: Jonathan Doh, Villanova University

Rosalie Tung, Simon Fraser University

Ilan Alon, University of Agder

Desislava Dikova, Vienna University of Economics and Business

### PANEL

### P2.4.2 - Micro-funding the MNEs strategic choices in IB and management research

Track: MNE Organization and Strategy Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.12

**CO-CHAIRS: Stefano Elia**, Politecnico di Milano School of Management & **Cristina Rossi-Lamastra**, Politecnico di Milano School of Management

#### PANELLISTS:

Igor Filatotchev, Cass Business School

Peder Greve, University of Reading

Pamela Sharkey Scott, Maynooth University School of Business

Dana Minbaeva, Copenhagen Business School Michał Zdziarski, University of Warsaw

#### PANEL

# P2.4.3 - Key success factors of SME internationalization: a cross-country perspective

Track: SMEs and International Entrepreneurship Time: Friday, 15/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.03 CO-CHAIRS: Noémie Dominguez, Lyon University & Ulrike Mayrhofer, Lyon University

PANELLISTS:

Susan Freeman, University of South Australia Pervez N. Ghauri, University of Birmingham Birgit Hagen, University of Pavia Olli Kuivalainen, The University of Manchester Stefan Schmid, ESCP Europe, Berlin Campus Maria Cristina Sestu, Università di Pavia Cristina Villar, University of Valencia

#### COMPETITIVE SESSION

### C2.5.1 - Extensions of international entrepreneurship

Track: SMEs and International Entrepreneurship

Session chair: Antonio Majocchi Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.05

### Strategy and structure of modern Trade Promotion Agencies

J. Schembri, P. Dimitratos, M. Fletcher Adam Smith Business School, University of Glasgow, UK

### Intra-industry competition and power in the beer industry: How small players delegitimise large multinationals

P. Jasovska, H. Rammal, C. Rhodes, D. Logue University of Technology, Sydney, Australia

### Maturing born globals and their acquisition behavior

S. Oyna<sup>2</sup>, T. Almor<sup>1</sup>, B. Elango<sup>3</sup>, S. Y. Tarba<sup>4</sup> <sup>1</sup>College of Management, Israel; <sup>2</sup>Agder University, Norway; <sup>3</sup>Illinois State University, USA; <sup>4</sup>University of Birmingham, UK

### COMPETITIVE SESSION

### C2.5.2 - Corporate responsibility and irresponsibility

Track: MNEs and Sustainable Development

Session chair: Asmund Rygh

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.04

### Mountains of Molehills? An Empirical Investigation of the Relationship between Corporate Irresponsibility and Reputation Penalties

**G. Nardella<sup>1</sup>, S. Brammer<sup>2</sup>** <sup>1</sup>University of Reading, UK; <sup>2</sup>Macquarie University, Australia

### When doing well means doing harm: understanding the performance - CSiR link in emerging country firms

F. Nieri<sup>1</sup>, E. Giuliani<sup>1</sup>, A. Vezzulli<sup>2,3</sup> <sup>1</sup>University of Pisa, Italy; <sup>2</sup>University of Insubria, Italy; <sup>3</sup>CRIOS, Bocconi University, Italy

## Toward a strategic management perspective on local content in African extractives

M. W. Hansen CBS, Denmark

obo, Dennark

### Internationalization and Corporate Social Performance: The Impact of Subsidiary activities

P. Williamson<sup>1</sup>, P. Symeou<sup>2</sup>, S. Zyglidopoulos<sup>3</sup> <sup>1</sup>University of Cambridge, UK; <sup>2</sup>Cyprus University of

Technology; <sup>3</sup>University of Glasgow, UK

### COMPETITIVE SESSION

### C2.5.3 - The new geography of GVCs

Track: International Business and Economic Geography

Session chair: Katiuscia Lavoratori

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.02

### Bringing it all back home? Backshoring of manufacturing activities and the diffusion of Industry 4.0

B. Dachs<sup>1</sup>, S. Kinke<sup>12</sup>, A. Jäger<sup>3</sup>

<sup>1</sup>AIT Austrian Institute of Technology, Austria; <sup>2</sup>University of Applied Sciences Karlsruhe, Germany; <sup>3</sup>Fraunhofer-Institute for Systems and Innovation Innovation Research IS', Karlsruhe, Germany

### Global Value Chains and Local Sourcing: An empirical analysis on Sub-Saharan Africa and Vietnam §

R. Rabellotti<sup>1</sup>, V. Amendolagine<sup>2</sup>, A. Presbitero<sup>3</sup>, M. Sanfilippo<sup>4</sup>

<sup>1</sup>Università di Pavia, Italy & Aalborg University, Denmark; <sup>2</sup> Università di Pavia, Italy; <sup>3</sup> International Monetary Fund; <sup>4</sup>Università di Bari

### New frontiers for competitiveness and innovation in clusters and value-chains research

E. Di Maria<sup>1</sup>, V. De Marchi<sup>1</sup>, G. Gereffi<sup>2</sup>

<sup>1</sup>University of Padova, Italy; <sup>2</sup>Duke University, USA

### Firm's Decision to Engage in International Assignments during Business Internationalisation I. Koleša, A. Burger

Faculty of Social Sciences, University of Ljubljana, Slovenia

COMPETITIVE SESSION

### C2.5.4 - Social and political aspects of subsidiary role and strategy

Track: MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Networks

Session chair: Marlena Dzikowska

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.03

# Towards a more heterogeneous steering of foreign subsidiaries in multionatiol automotive companies?

### H. Proff

University of Duisburg Essen, Germany

## Playing by the corporate rules: Social and political aspects of subsidiary influence

K. Conroy<sup>1</sup>, D. Collings<sup>2</sup>, J. Clancy<sup>3</sup> <sup>1</sup>Queen's University Belfast; <sup>2</sup>Dublin City University; <sup>3</sup>National University of Ireland, Galway

# How do MNC's intermediate units control foreign activities? Double embeddedness and control mechanisms

A. Dasi<sup>1</sup>, T. Pedersen<sup>2</sup>, J. Pla.Barber<sup>1</sup> <sup>1</sup>University of Valencia, Spain; <sup>2</sup>Bocconi University, Italy

### The Darker Side of Social Integration: A Discussion of Bargaining Costs and Knowledge Transfer

R. Lunnan, S. Tomassen, G. R. Benito Bl Norwegian Business School, Norway

### COMPETITIVE SESSION

### C2.5.5 - Institutions and operation mode

Track: MNE Organization and Strategy

Session chair: Jens Gammelgaard Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.06

### An Institution-Based View of Information Accuracy: Solving the Alliance vs. Acquisition Puzzle Abroad

M. J. Mueller<sup>1</sup>, G. Hendriks<sup>1</sup>, A. H. L. Slangen<sup>1,2</sup> <sup>1</sup>Rotterdam School of Management, Erasmus University; <sup>2</sup>KU Leuven

### Interorganizational Diversity, Institutional Risk, and the Formation of Multipartner Syndicates

S. Dorobantu<sup>2</sup>, T. Lindner<sup>1</sup>, J. Müllner<sup>1</sup>

<sup>1</sup>Vienna University of Economics and Business, Austria; <sup>2</sup>New York University, Stern School of Business

§: Best paper in Track 3

#### When National institutions matter: new insights on divisional and regional HQ relocations

A. Valentino<sup>1</sup>, B. Koch<sup>2</sup> <sup>1</sup>Università Luiss Guido Carli, Italy; <sup>2</sup>LMU, Germany

### Phone Home? Headquarters' Involvement in Foreign University Collaboration

M. Grabowska<sup>1</sup>, S. Kelchtermans<sup>1,6</sup>, R. Belderbos<sup>1,2,5</sup>, B. Leten<sup>1,6</sup>, M. Riccaboni<sup>3</sup>, J. Jacob<sup>4</sup>

<sup>1</sup>KU Leuven, Belgium; <sup>2</sup>Maastricht University, Maastricht, The Netherlands; <sup>3</sup>IMT Lucca; <sup>4</sup>Grenoble School of Management; <sup>5</sup>UNU-MERIT, Maastricht, The Netherlands; <sup>6</sup>Hasselt University, Diepenbeek, Belgium

### COMPETITIVE SESSION

#### C2.5.6 - Global teams and leaders

Track: International HRM and Cross Cultural Issues

#### Session chair: Naoki Ando

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.14

### The interaction of shared attitudes and distance in global virtual teams

R. Drogendijk<sup>1</sup>, J. Lauring<sup>2</sup>

<sup>1</sup>University of Groningen, The Netherlands; <sup>2</sup>Aarhus University, Denmark

### A Multinational Investigation of the Extended Full Range of Leadership Model

U. Poethke, J. Rowold

TU Dortmund University, Germany

#### Role of leaders as agents of negotiations for counterbalancing cultural dissonance in MENA

H. Kabasakal<sup>1</sup>, A. Dastmalchian<sup>2</sup>, G. Karacay<sup>3</sup>, S. Bayraktar<sup>4</sup>

<sup>1</sup>Bogazici University, Department of Management, Istanbul; <sup>2</sup>Simon Fraser University, Beedie School of Business; Istanbul Technical University, Faculty of Management; <sup>4</sup>Ozyegin University, Turkey

### Sharing expertise in mncs: focus on strategies of experts

#### T. Hakkarainen

Aalto University School of Business, Finland

#### COMPETITIVE SESSION

## C2.5.7 - Contextual determinance of entry modes by Emerging Market Firms

Track: Emerging Markets

### Session chair: Marin Alexandrov Marinov

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.07

### Demystifying chinese investment modes of entry: effects of governance environment and learning

I. Alon<sup>1</sup>, S. Elia<sup>2</sup>, S. Li<sup>3</sup> <sup>1</sup>University of Agder, Norway; <sup>2</sup>Politecnico di Milano, Italy; <sup>3</sup>Old Dominion University, USA

### Establishment mode choice of EMNEs: does state ownership matter?

D. Quer, L. Rienda, R. Andreu University of Alicante, Spain

#### Choice between acquisitions and greenfields abroad: family versus non-family indian multinationals

L. Rienda, E. Claver, D. Quer, R. Andreu University of Alicante, Spain

### Entry Timing and Uncertainty in Transition Economies: Location and Firm Contingencies Revisited

T. Nacken, B. Karreman, E. Pennings Erasmus University Rotterdam, The Netherlands

### COMPETITIVE SESSION

### C2.5.8 - Networks and internationalization

Track: SMEs and International Entrepreneurship

Session chair: Ricardo Correia Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.13

### Network tie strength and performance of early internationalizers: the moderating role of absorptive capacity

M. Bembom, C. Schwens Heinrich Heine University Duesseldorf, Germany

### Borderless companies: the role of entrepreneurs and network relationships in the development of global value systems

V. C. Simöes, G. A. Martins ISEG, University of Lisboa, Portugal

### Cartoon Network: Rapid Internationalisation for Born Global Members of a Community of Practice

P. Ryan<sup>1</sup>, N. Evers<sup>2</sup>, S. Andersson<sup>3</sup>, A. Smith<sup>2</sup>

<sup>1</sup>Trinity College Dublin; <sup>2</sup>National University of Ireland, Galway, NIJIG; <sup>3</sup>Halmstad University, Sweden

### Capability triad in international entrepreneurship: the role of dual network and opportunity recognition capability §

A. R Faroque<sup>1</sup>, S. C. Morrish<sup>2</sup>, O. Kuivalainen<sup>1,3</sup>, S. K. Asikainen<sup>1</sup>

<sup>1</sup>Lappeenranta University of Technology, Finland; <sup>2</sup>University of Canterbury, New Zealand; <sup>3</sup>University of Manchester, UK

### INTERACTIVE

### I2.5.1 - New technologies and internationalization

Track: Internationalisation in the Information Age

Session chair: Davide Castellani Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.11

### Can advanced services spur the international business of machine tool builders?

B. Kamp

Orkestra-Basque Institute of Competitiveness, Spain

### Emerging technologies and internationalization: Insights from Italian companies approaching Industry 4.0

R. Romanello, M. Chiarvesio University of Udine, Italy

### Do firms innovate abroad? - The Case of Swedish R&D in India

#### R. Jeremiah

Stockholm School of Economics, Sweden

### Internationalization of Science Parks: Brazilian Innovation Environments Experiences

J. Tomelin<sup>1</sup>, A. Zen<sup>2</sup>, M. Amal<sup>1</sup>, P. Arrabito<sup>2</sup>

<sup>1</sup>University of Blumenau, Brazil; <sup>2</sup>Federal University of Rio Grande Do Sul, Brazil

### Sustainability driven by business model innovation in European banks

#### E. Aracil<sup>1</sup>, F. J. Forcadell<sup>2</sup>

<sup>1</sup>Universidad Francisco de Vitoria, Madrid, Spain; <sup>2</sup>Universidad Rey Juan Carlos, Madrid, Spain

### INTERACTIVE

**I2.5.2 - Strategic alliances** 

Track: Knowledge Management and Innovation

Session chair: Timothy M. Devinney Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm

Room: BL 27.16

### International Strategic Alliances and Host Country Partner Diversification Decisions: A Knowledge-Based Approach

F. Alfehaid, C. Williams Durham University. UK

### Strategic Alliances: Identifying Recent Emerging Sub-Fields of Research

F. Belussi<sup>1</sup>, I. Orsi<sup>2</sup>, A. Ganzaroli<sup>2</sup> <sup>1</sup>Padua University, Italy; <sup>2</sup>Milan University, Italy

### How Can Chinese Firms Become Radical Innovators: The Role of International Collaboration

X. Fu<sup>1</sup>, H. Lin<sup>2</sup>, H. Xiong<sup>3</sup>

<sup>1</sup>Dept. of International Development, Oxford University, Oxford, UK; <sup>2</sup>Dept. of Technology Cooperation, Huawei Technologies Co.,LTD, Shenzhen, China; <sup>3</sup>Dept. of Innovation Research, Development Research Centre of State Council, Beijing, China

# External and internal networking and innovation performance of foreign subsidiaries in Colombian manufacturing sectors

### I. Alvarez<sup>1</sup>, N. Albis<sup>2</sup>

<sup>1</sup>Instituto Complutense de Estudios Internacionales, Spain; <sup>2</sup>Instituto Complutense de Estudios Internacionales, Observatorio Colombiano de Ciencia y Tecnologia (OCyT)

### Rent seeking behavior in strategic alliances: Examining the role of knowledge transfer as informal control mechanism in High Technology Alliances of ST-Ericsson and ST-Nokia

D. K. M. Bhatti<sup>1</sup>, D. S. Khalid<sup>2</sup>

<sup>1</sup>University of Management and Technology Pakistan; <sup>2</sup>University of Sharjah United Arab Emirates

### INTERACTIVE

### I2.5.3 - The local context in IB

Track: International Business and Economic Geography

Session chair: Simona Iammarino Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.15

### Foreignness in the International Business Literature: A Systematic Review

Y. H. An, S. Zagelmeyer, A. Rygh University of Manchester, UK

### Managing Natural Disaster Risk at the Subnational Level in China

C. H. Oh<sup>1</sup>, J. Oetzel<sup>2</sup> <sup>1</sup>Simon Fraser University, Canada; <sup>2</sup>American University, DC

### Global or Local Value Chains? Evidence from Japanese Manufacturing Investments in China

M. M. Zhang University College Dublin, Ireland

#### Connecting Local and Global Technological Knowledge Sourcing

S. Zaman, J. Cantwell Rutgers University, USA

### The country-of-origin clustering net effect on MNEs: Evidence from China

**B. Urzelai<sup>1</sup>, F. Puig<sup>2</sup>** <sup>1</sup>University of the West of England, UK; <sup>2</sup>Universidad Valencia, Spain

### INTERACTIVE

#### 12.5.4 - Contemporary topics in IHRM

Track: International HRM and Cross Cultural Issues

Session chair: Ulrike Mayrhofer Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.17

#### Garnering the benefits of diversity in global virtual teams: A propositional model of the diversityperformance relationship

K. Herbert<sup>1</sup>, A. Mockaitis<sup>2</sup>, C. Zhu<sup>2</sup> <sup>1</sup>RMIT University, Australia; <sup>2</sup>Monash University, Australia

### Generational Differences at Work - An International Human Resource Management Perspective

M. Gunkel, F. Eberz Free University of Bozen-Bolzano, Italy

### Protean Career Orientation of Generation Y: A Social Cognitive Career Theory Investigation

T. Hui Hui, W. C. Au, A. K. Pervaiz Monash University Malaysia, Malaysia How to get great employees? Make sure they can enjoy their leisure time

L. Gagliardi University of Geneva, Switzerland

### Emotional expressions of employees within a cross cultural context and implications for 'HRM: Evidence from the Tourism Field

P. Christou<sup>1</sup>, A. Avloniti<sup>2</sup> <sup>1</sup>Cyprus University of Technology; <sup>2</sup>University of Central Lancashire, UK

#### Push and pull factors of talent migration: A multilevel framework for addressing brain drain in emerging markets

L. Selivanovskikh, M. Latukha, A. Veselova Saint Petersburg State University, Russian Federation

### The legitimacy of LGBT families with career K. M. Puchmüller

Johannes Kepler University, Austria

### INTERACTIVE

### I2.5.5 - Consumer behaviour and brand management

Track: International Marketing

Session chair: Susan Mudambi Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.18

### Toward a 'masstige' theory and strategy for global brand management

J. Paul University of Puerto Rico, USA

Generation Y Consumers, Luxury Brands and Social Responsibility: What are the main motivations of Generation Y luxury consumers to engage in a socially responsible consumption behaviour?

C. Braga da Cunha<sup>1</sup>, P. Duarte<sup>2</sup>, S. Costa e Silva<sup>3</sup> <sup>1</sup>University of Minho, Portugal; <sup>2</sup>University of Beira Interior, Portugal; <sup>3</sup>Catölica Porto Business School, Portugal

### Drivers and Barriers of Cross-Border Online Shopping: A Cross-National Comparison between Germany and Romania

G. Wagner, H. Schramm-Klein, A. M. Fota University of Siegen, Germany



### Decision-making Logic and Brand Orientation of International New Ventures: The Performance Consequences of Strategic Fit

S. Y. Kusi, P. Gabrielsson University of Vaasa, Finland

### An Exploration of Brand Biographies in India

J. D. Branch, S. Nath Ross School of Business, University of Michigan, USA

### INTERACTIVE

### I2.5.6 - Modes and challenges of SME internationalization

Track: SMEs and International Entrepreneurship

Session chair: Romeo V. Turcan Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.12

## Internet marketing challenges of South African SMEs

L. van Scheers University of South Africa, South Africa

### Banks and Internationalizing SMEs: Friends or Foes?

R. Baldegger, P. Schueffel, N. Tuchschmid HEG Fribourg, Switzerland

### Global Mindset and Export Channel Choice of Chinese SMEs

G. Nakos<sup>1</sup>, K. Brouthers<sup>2</sup>, I. Kalinic<sup>3</sup> <sup>1</sup>Clayton State University, USA; <sup>2</sup>King's College London, UK; <sup>3</sup>Leeds University Business School, UK

### The role of distance in family SMEs' foreign ownership mode choice: the moderating role of family control

**B. Del Bosco<sup>1</sup>, C. Bettinelli<sup>2</sup>** <sup>1</sup>University of Milano-Bicocca, Italy; <sup>2</sup>University of Bergamo, Italy

### The limiting, not limited, resources of new and small internationalizing firms

L. Humphries Aalto University, Finland

## The Influence of External and Internal Factors on Socially Responsible Behaviour in SMEs

A. Wollenberg<sup>1</sup>, H. Liang<sup>2</sup> <sup>1</sup>St. George's University, Grenada, West Indies; <sup>2</sup>Curtin University, Singapore

### The Effect of Same-industry and Cross-industry Agglomeration on Exporting of Small and Medium Sized Enterprises

J. Chung, H. Cho Korea University Business School, Republic of Korea

### PANEL

### P2.5.1 - Location, collocation and innovation across national borders: connecting the International Business, Economic Geography and Innovation communities

Track: International Business and Economic Geography

Time: Friday, 15/Dec/2017: 5:15 pm - 6:45 pm Room: BL 27.01

CHAIR: Grazia D. Santangelo, University of Catania

#### PANELLISTS:

Johan Lindeque, FHNW School of Business Rajneesh Narula, Henley Business School Andrea Martínez Noya, University of Oviedo Sinéad Monaghan, Rutgers Business School Ram Mudambi, Fox School of Business, Temple University

### Friday, December 15th, 2017 - Social Program

Morning • Time: 10:30 am - 12:00 am

### **Campus Tour - POLIMI WIND TUNNEL**

GVPM is a special wind tunnel with two test rooms located on the opposite sides of the loop. Due to this peculiar arrangement, it is possible to select the test room that can better fulfill the clients' request either in a laminar flow or in a turbulent flow situation.

The facility is powered by a flow generator array of 14 1.8m diameter, 100kW fans, for a total power of 1.4 MW. During the visit you will observe the wind tunnel on working mode and - accordingly with the test schedule -it may be possible to have a close look to the model set-up. Many old but significant models are on display: bridges, buildings, sail boats and others. **www.windtunnel.polimi.it** 

#### This event is free of charge

**Visit this page to register and secure your participation**: https://politecnicomilano.wufoo.eu/forms/xgyf92z0xu0hax/

Further practical information will be sent to people who register

Limited slots available max. 25 participants

SOLD OUT

Afternoon • Time: 5:00 pm - 6:30

### **PINACOTECA DI BRERA - GUIDED TOUR**

The Pinacoteca is the first museum in Milan and one of the most outstanding image galleries in the world as it houses some of the most prestigious selections of masterpieces of ancient and modern images, as well as sculptures by important Italian artists of the XX century. The Pinacoteca di Brera houses more than 400 works of art ranging from the XIV century to avant-garde works representing the triumph of Italian Renaissance art in the world. Our visit will unfold among the museum's masterpieces from Raffaello to Caravaggio.

Duration of the tour: 1.5 hours

Price: 25 EUR per person (to be paid in cash on site)

Further practical information will be sent to people who register

Evening • Time: 7:00 pm - 10:00 pm

### SOCIAL EVENT - APERITIVO CULTURAL EXPERIENCE LETS MEET AT MEET, LET'S DATE AT DATE!

Every Italian city has its aperitivo tradition, but Milan is considered the birthplace and is renowned for its locales where one can practically eat a full meal for the price of one drink.

Traditionally speaking, the aperitivo made its grand entrance into Milanese society around the 1920's, where friends, colleagues, lovers, and strangers would meet before dinner and have a small mildly bitter drink accompanied by a little food. To this day the aperitivo tradition remains much the same, except the drinks have gotten slightly larger and the finger food leans toward the gourmet... Something you cannot miss during the EIBA Conference in Milan.

#### Self-paying on site

Fixed price: 10 EUR per drink with food

**Please register to make sure we don't run out of food and drinks!** https://politecnicomilano.wufoo.eu/forms/x1aq02d60cii46y/

EIBA Milan 2017

9:00 am - 10:30 am	Parallel sessions • Building BL27
10:30 am - 11:00 am	Coffee Break • Building BL27 (ground floor)
11:00 am -12:30 pm	EIBA Fellows' Plenary session Building BL28 (Aula Magna Carassa e Dadda)
12:30 pm - 1:30 pm	Lunch • Building BL27 (ground floor & first floor)
12:30 pm - 1:30 pm	EIBA Fellows Meeting • Building BL27 (Room BL27.14)
1:00 pm - 1:30 pm	AIB-WE (Western Europe) Chapter General Business Meeting Building BL27 (Room BL27.18)
1:30 pm - 3:00 pm	Parallel sessions • Building BL27
1:30 pm - 3:00 pm	Meet the Editors (II) • Room BL27.02
1:30 pm - 3:00 pm	Launch of PIBR volume 12: Concept, Cost and Value of Distance in IB
3:15 pm - 4:45 pm	Parallel sessions • Building BL27
7:00 pm - 1:00 am	Gala Dinner • Palazzo del Ghiaccio (Via G.B. Piranesi, 14)

## DETAILED PROGRAM Saturday, December 16<sup>th</sup>

### COMPETITIVE SESSION

### C3.1.1 - The role of intra - and interfirm network relationships in knowledge management and innovation

Track: Knowledge Management and Innovation

Session chair: Ulf Andersson

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.04

#### Intra-firm network diversity and technological novelty in multinational firms' R&D units

F. De Michiel KU Leuven, Belgium

### Multinationals and R&D cooperation: empirical evidence from the Italian R&D survey

C. Cozza<sup>1</sup>, G. Perani<sup>2</sup>, A. Zanfei<sup>3</sup>

<sup>1</sup>*Area Science Park, Italy;* <sup>2</sup>*Eurostat, Luxembourg;* <sup>3</sup>*University* of Urbino, Italy

### Knowledge management in subsidiaries and mnc performance. The mediating effect of the relational context

E. Claver-Cortés, P. Zaragoza-Såez, M. Übeda-Garcia, B. Marco-Lajara, F. Garcia-Llllo

University of Alicante, Spain

### Radical process innovation and the benefits of depth of relationships with international versus domestic partners

O. Aliasghar<sup>1</sup>, E. Rose<sup>2</sup>, S. Chetty<sup>1</sup> <sup>1</sup>University of Otago, New Zealand; <sup>2</sup>University of Leeds, UK

#### COMPETITIVE SESSION

### C3.1.2 - Internal and external governance in multinational companies

Track: International Finance, Accounting and **Corporate Governance** 

### Session chair: Igor Filatotchev

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.02

### From nexus of contracts to nexus of institutions: the determinants of anglo-american corporate governance migration into emerging market firms §§

B. Hearn<sup>1</sup>, L. Oxelheim<sup>2</sup>, T. Randøy<sup>2</sup>

<sup>1</sup>University of Sussex, UK; <sup>2</sup>School of Business and Law, University of Agder, Norway

### The Contextual Impact of Internal Capital Markets on MNE Performance

M. Weiss<sup>1</sup>, J. Müllner<sup>2</sup>, A. König<sup>3</sup>

<sup>1</sup>Vlerick Business School; <sup>2</sup>Vienna University of Economics and Business, Austria; <sup>3</sup>University of Passau, Germany

### Factoring and the Liability of Foreignness of MNEs in Emerging Markets

J. F. Hennart<sup>1</sup>, H. H. Sheng<sup>2</sup>, A. B. Bortoluzzo<sup>3</sup>, S. E. Lee<sup>2</sup>

<sup>1</sup>CentER, Tilburg University; <sup>2</sup>Getulio Vargas Foundation (FGV-EAESP), Brazil; <sup>3</sup>Insper, Brazil

### Finance and intangible assets in foreign subsidiaries of multinational enterprises

Q. Nguyen University of Reading, UK

#### COMPETITIVE SESSION

### C3.1.3 - The impact of home and host country political regimes on MNE investment and subsidiary performance

Track: MNEs, Institutions and Policy

#### Session chair: Miguel Torres

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.03

### Home-government lobbying and international diversification: Evidence from U.S. retail MNEs

G. Batsakis<sup>1</sup>, P. Konara<sup>2</sup>, V. Shirodkar<sup>3</sup>

<sup>1</sup>Brunel University, UK; <sup>2</sup>University of Plymouth, UK; <sup>3</sup>University of Sussex, UK

### Influence of host country institutions on subsidiary performance

### B. M. Truong<sup>1</sup>, H. T. Dam<sup>2</sup>

<sup>1</sup>Bl Norwegian Business School, Norway; <sup>2</sup>Thai Nguyen University, Vietnam

### Power transitions in the host country and the survival of subsidiaries in infrastructure industries

L. Fernandez-Mendez<sup>1</sup>, E. Garcia-Canal<sup>2</sup>, M. Guillen<sup>3</sup>

<sup>1</sup>Universidad Pontificia Comillas ICai-Icade, Spain; <sup>2</sup>Universidad de Oviedo, Spain; <sup>3</sup>Unversity of Pennsylvania, USA

## MNEs' host-government lobbying and subsidiary performance: Boon or a bane?

V. Shirodkar<sup>1</sup>, P. Konara<sup>2</sup>

<sup>1</sup>University of Sussex, UK; <sup>2</sup>University of Plymouth, UK

#### COMPETITIVE SESSION

#### C3.1.4 - Language and careers

Track: International HRM and Cross Cultural Issues

Session chair: James Walker

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.14

### Expatriated Dual-Career Couples: Hope and Disillusionment

A. Kierner University of Vaasa, Finland

### Lack of a word in a cross-language study in Russia: methodological implications

V. Outila, R. Piekkari, I. Mihailova Aalto university, Finland

### On the Role of Language in the Hiring Process C. Brighi<sup>1</sup>, E. Herzfeldt<sup>2</sup>

<sup>1</sup>University of Victoria, Canada; <sup>2</sup>Universität der Bundeswehr München, Germany

# Can MNEs still use the English as lingua franca for inter-cultural communication when the emotions are running high?

Q. Wang<sup>1</sup>, P. Buckley<sup>2</sup>, J. Clegg<sup>2</sup>, H. Gaiewska De Mattos<sup>2</sup>

<sup>1</sup>Birmingham City University, UK; <sup>2</sup>Leeds University, UK

# Is international work experience associated with CFO compensation? Empirical evidence from the largest MNCs in Europe

S. Schmid, F. Altfeld ESCP Europe, Germany

### COMPETITIVE SESSION

### C3.1.5 - The dynamics of industrial location

Track: International Business and Economic Geography

Session chair: Roberta Rabellotti Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.07

### Asymmetric co-location of R&D and manufacturing: foreign MNEs location choice in Italy

K. Lavoratori<sup>1</sup>, S. Mariotti<sup>2</sup>, L. Piscitello<sup>2</sup> <sup>1</sup>University of Perugia, Italy; <sup>2</sup>Politecnico di Milano, Italy

### Foreign direct investment in subnational geographic locations

B. B. Nielsen<sup>1</sup>, C. Asmussen<sup>2</sup>, C. Weatherall<sup>3</sup>, D. Haakonsson<sup>4</sup>

<sup>1</sup>University of Sydney, Australia; <sup>2</sup>Copenhagen Business School, Denmark; <sup>3</sup>Krak Fond Institute for Urban Economics Research, Denmark

## Role of uncertainty in individual and team decision-making during cross-border acquisition

S. Sniazhko University of Vaasa, Finland

### COMPETITIVE SESSION

### C3.1.6: Location drivers of Emerging Drivers Firms

Track: Emerging Markets

#### Session chair: Filip De Beule

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.05

## Policy risk, distance and private participation projects in Latin America

A. Jimenez<sup>1</sup>, E. Salvaj<sup>2</sup>

<sup>1</sup>KEDGE Business School, France; <sup>2</sup>Universidad del Desarrollo, Chile

### Do Chinese MNEs Acquire Location-Bounded or Non-Location-Bounded Strategic Assets through FDI? A Comparative Analysis with Developed Market MNEs

D. Sutherland<sup>1</sup>, J. Anderson<sup>2</sup>

<sup>1</sup>Durham University Business School, UK; <sup>2</sup>University of Northern Iowa, USA

### Internationalization of LATAM firms: a systematic review and a 7-P framework

J. Paul, E. Mas University of Puerto Rico, USA

### Comparative Advantages and Cross-border M&As: The Case of Chinese M&As in European Countries

P. Gugler, D. Lepori University of Fribourg, Switzerland

### INTERACTIVE

### 13.1.1 - Organisational complexity in MNCs

Track: MNE Organization and Strategy

#### Session chair: Andreja Jaklič

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.13

### Legacy removal as a core dynamic capability for incumbent MNCs facing disruptive change

F. Elter<sup>1,2</sup>, P. Gooderham<sup>2</sup>, A. Dasi<sup>3</sup>, T. Pedersen<sup>4</sup>

<sup>1</sup>Telenor Research; <sup>2</sup>Norwegian School of Economics; <sup>3</sup>University of Valencia, Spain; <sup>4</sup>Bocconi University, Italy

#### How a Flexible Matrix Structure Supports Ambidexterity at the Macro Level of Large, Complex Organizations like MNCs

W. G. Egelhoff<sup>1</sup>, J. Wolf<sup>2</sup>

<sup>1</sup>Fordham University, USA; <sup>2</sup>University of Kiel, Germany

#### Explaining the complexity of foreign operations: The role of managerial and governance characteristics

G. Békés<sup>2</sup>, G. R. Benito<sup>3</sup>, D. Castellani<sup>1</sup>, B. Muraközy<sup>4</sup>

<sup>1</sup>Henley Business School, University of Reading, UK; <sup>2</sup>Central European University, Budapest, Hungary; <sup>3</sup>BI Norwegian Business School, Oslo, Norway; <sup>4</sup>Centre for Economic and Regional Studies, Hungarian Academy of Sciences, Budapest, Hungary

### Can Internal Markets Address Coordination Problems in MNCs?

W. G. Egelhoff Fordham University, USA

# The growing anisotropy of the multinational corporation in the 'new normal' - challenges for corporate architecture

I. Gurkov

National Research University Higher School of Economics, Russian Federation Explicating country-of-origin effects: concept, mechanisms, moderating factors and future research areas

J. S. Zhu

The University of Newcastle, Australia

### INTERACTIVE

### I3.1.2 - Drivers of internationalization of Emerging Market Firms

Track: Emerging Markets

#### Session chair: Simona Gentile-Lüdecke

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.15

### The internationalization process of a Brazilian multinational: Challenges and Opportunities

K. R. Fernandes, G. S. Teixeira FGV, Brazil

### Transition-based advantage: Central and Eastern European firms in Sub-Saharan Africa

A. Wasowska<sup>1</sup>, K. Obloj<sup>1,2</sup>

<sup>1</sup>University of Warsaw, Poland; <sup>2</sup>Kozminski University, Poland

### How effective is the growth in volumes of international trade for service industries? An emerging country perspective

K. Nefedov<sup>1</sup>, A. Perenyi<sup>2</sup>, A. Panibratov<sup>1</sup>

<sup>1</sup>Graduate School of Management, Russian Federation; <sup>2</sup>Swinburne University of Technology, Australia

#### How Group level determinants shape internationalization of Business Groups: Turkish context

A. Ataay<sup>1</sup>, A. Coban Kayaci<sup>1,2</sup>

<sup>1</sup>Galatasaray University, Turkey; <sup>2</sup>Istanbul Medeniyet University, Turkey

#### Migrant and diaspora investors- Four outward Chinese cases

M. Elo<sup>1</sup>, X. Zhang<sup>2</sup>

<sup>1</sup>Turku School of Economics, Finland; <sup>2</sup>University of International Business, Almaty, Kazakhstan

### INTERACTIVE

### I3.1.3 - MNE subsidiary entrepreneurship, flexibility and influence

Track: MNE Subsidiary Strategy, and Inter-Firm and Intra-Firm Business Networks

#### Session chair: Hans Hendrischke

Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.17

### The Role of Reverse Knowledge Transfer in Multinational Companies: Evidence from Swiss Manufacturing Industry

#### L. Ben Hamida

HES-SO// University of Applied Sciences Western Switzerland, Switzerland

### Developing organizational flexibility in a multinational enterprise: the key to combining global integration and local responsiveness

B. Grøgaard<sup>1</sup>, H. Colman<sup>1</sup>, I. Stensaker<sup>2</sup>

<sup>1</sup>Bl Norwegian Business School, Norway; <sup>2</sup>NHH Norwegian School of Economics

### The investment-divestment relationship: Resource shifts and intersubsidiary competition within MNEs

#### V. Procher<sup>1</sup>, D. Engel<sup>2</sup>

<sup>1</sup>University of Wuppertal, Germany; <sup>2</sup>University of Applied Science Stralsund, Germany

### What determines subsidiary entrepreneurial alertness to recognise opportunities?

#### J. Dann<sup>1</sup>, E. Tippmann<sup>2</sup>, P. Sharkey Scott<sup>3</sup>

<sup>1</sup>Dublin Institute of Technology, Ireland; <sup>2</sup>University College Dublin; <sup>3</sup>National College of Ireland Maynooth

#### PANEL

#### P3.1.1 - Exploring the ways in which MNEs can contribute to the achievement of the Sustainable Development Goals

Track: MNEs and Sustainable Development Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.06

CO-CHAIRS: John Dilyard, St. Francis College & Guus Hendriks, Rotterdam School of Management, Erasmus University Rotterdam

PANELLISTS: Niccolo Pisani, University of Amsterdam Business School

Thierry Rakotobe-Joel, Ramapo College of New Jersey

Gladys Torres-Baumgarten, Ramapo College of New Jersey Caroline Witte, Erasmus University of Rotterdam

#### PANEL

### P3.1.2 - EIBA recollections and visions: EIBA's challenges and opportunities in the Information Age

Track: Knowledge Management and Innovation Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.16

CHAIR: Vítor Corado Simões, University of Lisboa

#### PANELLISTS:

John Cantwell, Dean of the EIBA Fellows, Rutgers University

Barbara Jankowska, Poznań University of Economics Grazia Santangelo, University of Catania Arjen Slangen, KU Leuven, Belgium

### PANEL

P3.1.3 - Digitalization, knowledge creation and innovation processes in the global economy: orchestrating new modes of manufacturing and managing talent

Track: Knowledge Management and Innovation

Time: Saturday, 16/Dec/2017: 9:00am - 10:30am Room: BL 27.12

**CO-CHAIRS: Silvia Massini**, University of Manchester & Lucia Piscitello, Politecnico di Milano

### PANELLISTS: Carmelo Cennamo, Bocconi University Gary Gereffi, Duke University

Torben Pedersen, Bocconi University

#### PANEL

### P3.1.4 - IB education: multimedia and online teaching trends and tools

Track: Novel ways of teaching and doing research Time: Saturday, 16/Dec/2017: 9:00 am - 10:30 am Room: BL 27.11

CHAIR: Ronaldo Parente, Florida International University

PANELLISTS: Stav Fainshmidt, Florida International University Vi Narapareddy, University of Denver

### EIBA FELLOWS' PLENARY SESSION Digitalisation, business and policies: confronting challenges in Europe today (and tomorrow)

Time: Saturday, 16/Dec/2017: 11:00 am - 12:30 pm Aula Magna Bovisa - Carassa e Dadda (Building BL28)

CHAIR: John Cantwell, Dean of EIBA Fellows

#### SPEAKERS:

Andrea Goldstein, Nomisma and OECD Francesca Sanna Randaccio, Università La Sapienza, Rome

SPECIAL GUEST - DISTINGUISHED HONORARY EIBA FELLOW OF THE YEAR: Reinhilde Veugelers, KU Leuven

### INTERACTIVE

I3.3.1 - The role of institutions in services internationalisation and evidence of linkages and spillovers from FDI

Track: MNEs, Institutions and Policy

Session chair: Jeremy Clegg

Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.12

### Global Retailers' Legitimacy in Local Markets

Y. Hara Meiji University, Japan

When developing countries meet transnational universities: searching for complementarity, not substitution

#### J. Guimon de Ros<sup>1</sup>, R. Narula<sup>2</sup>

<sup>1</sup>Autonomous University of Madrid, Spain; <sup>2</sup>Henley Business School, University of Reading, UK

### Mirror, mirror on the wall... Emotional reflections of a cross-border M&A in media

R. Harikkala-Laihinen<sup>1</sup>, M. Hassett<sup>2</sup>, N. Nummela<sup>1</sup>, J. Raitis<sup>1</sup>

<sup>1</sup>Turku School of Economics at the University of Turku, Finland; <sup>2</sup>Sheffield University Management School, UK

### Effects of export spillovers from FDI: evidence from a world economy meta-analysis

R. J. Mesa Callejas<sup>1</sup>, J. Pla Barber<sup>2</sup>, C. Villar Garcia<sup>3</sup> <sup>1</sup>Universidad de Antioquia, Colombia; <sup>2</sup>Universidad de Valencia, España; <sup>3</sup>Universidad de Valencia, España; Business model adaptation mechanisms in the internationalization process: The case of energy firms

L. Holzner, R. Bohnsack Catolica-Lisbon, Portugal

#### PANEL

**P3.3.1 - Meet the Editors (II)** Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.02

#### EDITORS:

Jonathan Doh, Villanova University Journal of World Business

**Igor Filatochev**, Cass Business School *Journal of Management Studies* 

Torben Pedersen, Bocconi University Global Strategy Journal

Joachim Wolf, University of Kiel Management International Review

Constantine S. Katsikeas, Leeds University Business School Journal of International Marketing

#### PANEL

### P3.3.2 - Launch of PIBR volume 12: Concept, Cost and Value of Distance in IB

Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.01

#### INTRODUCTION:

Alain Verbeke, University of Calgary Jonas Puck, WU Vienna

#### KEYNOTE SPEAKER: Rosalie Tung, Beedie School of Business

#### CHAPTER PRESENTATIONS:

**Goudarz Azar** - Chapter 4: How do managers' deviant perceptions of "cultural distance" relate to the performance of international SME's?

Silviu H. Tierean - Chapter 9: Why does psychic distance inhibit international buyer-supplier relationships?

**Diego Quer** - Chapter 10: Institutional distance and location choice: new empirical evidence from emerging-market MNE's

**Dorota Piaskowska** - Chapter 17: When distance is good: an upper-echelon's perspective on the role of distance in internationalization

Susana Costa e Silva and Maria Elo - Chapter 18: How to internationalize a traditional Portuguesestyle food - liability or asset of Portugueseness?

Michela Matarazzo - Chapter21: Cultural distance, reputation transferability, and crossborder acquisitions: a consumer perspective

**Gabriel R.G. Benito** - Chapter 22: Domestic alliance formation and the foreign divestment decisions of firms

### CALL FOR PROPOSALS AND INTRODUCTION TO PIBR VOLUME 13:

Rob van Tulder, Erasmus University of Rotterdam Lucia Piscitello, Politecnico di Milano

#### PANEL

### P3.3.3 - Industrial policy in the digital economy

Track: MNEs, Institutions and Policy Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.03

CHAIR: Philippe Gugler, University of Fribourg

PANELLISTS:

Ana Teresa Tavares-Lehmann, Secretary of State of Industry, Portugal James Zhan, UNCTAD, Geneva Michael Gestrin, OECD, Paris Lars Oxelheim, University of Agder Mo Yamin, Manchester Business School

### PANEL

### P3.3.4 - The importance of Industry 4.0 for International Business

Track: Internationalisation in the Information Age Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.05

CHAIR: Roger Strange, University of Sussex

PANELLISTS: Richard Bolwijn, UNCTAD, Geneva Sergio Dulio, Director Research and Innovation, ATOM Lab Marta Götz, Vistula University Barbara Jankowska, Poznan University of Economics Fabio Marazzi, Senior Managing Partner, Marazzi & Associates

#### PANEL

### P3.3.5 - International Business meets International Trade and Industrial Economics

Track: International Business and Economic Geography

Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.04

CHAIR: Antonello Zanfei, University of Urbino

PANELLISTS:

John Cantwell, Rutgers Business School Davide Castellani, University of Reading Ram Mudambi, Temple University Reinhilde Veugelers, KU Leuven

### PANEL

### P3.3.6 - Global cluster evolution -Managing disruptive innovation

Track: Knowledge Management and Innovation Time: Saturday, 16/Dec/2017: 1:30 pm - 3:00 pm Room: BL 27.06

### INTRODUCTION:

Creativity in global clusters: from incremental to breakthrough innovation Fiorenza Belussi, University of Padova, Italy

#### PANELLISTS:

*Global cluster evolution and transmutation* **Philip Cooke**, Bergen University, Norway

Radical innovation, exaptation and creativity in clusters Pierpaolo Andriani, Kedge Business School Marseille, France

*Disruptive innovation: a comparison between Castellon and Montebelluna clusters* 

Valentina De Marchi, University of Padova

Breakthrough innovations in EU specialised regions Ivan De Noni, University of Padova, Italy

### COMPETITIVE SESSION

#### C3.4.1 - Innovating in Europe

Track: Knowledge Management and Innovation

Session chair: Yawen Huang

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.04

### Complex international innovation ecosystem Theoretical Framework for Analysing Bio-fuel Initiatives in the Aviation Industry

Z. Vincze, S. Nair Umeå University, Sweden

### Framework conditions and nascent high-tech entrepreneurship in Europe

V. Van Roy, D. Nepelski European Commission, Joint Research Centre (JRC)

### The influence of subsidiaries' internal and external relationships on innovation-related competitive advantage. Evidence from selected European Union countries

T. Golebiowski, M. S. Lewandowska, M. Részkiewicz Warsaw School of Economics, Poland

### The organisational and geographic diversity and innovation potential of EU-funded research projects

D. Nepelski, A. Pesole, V. Van Roy European Commission, Joint Research Centre (JRC)

### COMPETITIVE SESSION

### C3.4.2 - Emerging host country characteristics and performance

Track: Emerging Markets

#### Session chair: Lamia Ben Hamida

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.02

### LBO performance in emerging economies: a comparative study in Latin America and Asia

A. & Y. Chevalier<sup>2</sup>, A. Sannajust<sup>1</sup>

<sup>1</sup>ESCP Europe, France; <sup>2</sup>University of Saint Etienne, France

### Cultural and Institutional Distances and determinants of the performance of foreign subsidiaries: evidences from Brazil

M. Hoeltgebaum<sup>1</sup>, T. Andreassi<sup>2</sup>, S. Zahra<sup>3</sup>, M. Amal<sup>1</sup> <sup>1</sup>FURB, Brazil; <sup>2</sup>EAESP-FGV, Brazil; <sup>3</sup>UMN, USA

## Developing business relationships in the Indian context: how does jaan-pehchaan matter?

Z. Konwar<sup>1</sup>, R. Berger<sup>2</sup>, R. Singh<sup>3</sup>, E. Rose<sup>1</sup>

<sup>1</sup>University of Leeds, UK, <sup>2</sup>College of Law and Business, Israel; <sup>3</sup>Indian Institute of Management-Kolkata, India

#### COMPETITIVE SESSION

### C3.4.3 - Drivers of internationalisation

Track: SMEs and International Entrepreneurship

Session chair: Christos Antoniou Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.03

## The Effect of Immigrants in the Founding Team on the Internationalization of New Ventures

J. Drechsler

TU Dortmund, Germany

### Signals that determine internationalisation

M. C. Henriquez Parodi<sup>1</sup>, E. N. M. Aryee<sup>1</sup>, I. Alon<sup>1</sup>, M. Boulanger<sup>2</sup>

<sup>1</sup>University of Agder, Norway; <sup>2</sup>Rollings College, USA

### The role of the business model in entrepreneurial internationalization

E. Incze, S. Julkunen, M. Gabrielsson

University of Eastern Finland, Finland

### Socio-cognitive drivers of new venture internationalization: the role of entrepreneur's positive orientation, self-efficacy and intentions

A. Wasowska University of Warsaw, Poland

#### INTERACTIVE

I3.4.1 - Innovation strategies within and across firms

Track: Knowledge Management and Innovation

Session chair: Silvia Massini Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.06

## National Innovation Systems and Firm Level Technological Diversification

R. Ceipek

University of Innsbruck, Austria

### Balancing internal and external R&D strategies to improve innovation and financial performance

F. d. O. Paula, J. F. d. Silva PUC-Rio, Brazil

### Competitive Advantage, Innovation Networks and Relational View Theory

B. Abdulkader

Central European University - Business School

### Reverse Innovation: Adaptations Between Emerging and Advanced Markets

M. Hadengue, S. Ben Mahmoud-Jouini, F. Charue-Duboc Polytechnique Paris, France

### INTERACTIVE

### I3.4.2 - Sustainable development and social accountability

Track: MNEs and Sustainable Development

#### Session chair: Michael W. Hansen

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.14

### Accountability for Climate Change: The Valuation Effects of Carbon Disclosures

N. Semenova

Linnaeus University, Sweden

### Learning and legitimizing: a conciliation of institutional perspective with internationalization process

F. Figueira de Lemos, A. Ljung Uppsala University, Sweden

### On the Implementation of a Circular Economy: Role of Institutional Capacity Building by Industrial Symbiosis Initiatives in the United Kingdom

M. Abreu<sup>1</sup>, D. Ceglia<sup>1,2</sup>, S. Evans<sup>3</sup> <sup>1</sup>Federal University of Cearå, Brazil; <sup>2</sup>Federal University of Rio Grande do Sul, Brazil; <sup>3</sup>University of Cambrigde, UK

### Critical Analyses of Sustainability Reporting by National Oil and Gas Companies in GCC Countries

Y. Al-Janadi, A. Alazzani

Qatar University

Public-Private Cooperation for Social Innovation: The Case of MNEs Involvement in the Development of the Smart City Concept in Brazil

E. Leite, C. Pahlberg, A. Hadjikhani Uppsala University, Sweden

### INTERACTIVE

### I3.4.3 - Knowledge sourcing, knowledge sharing and knowledge creation

Track: Knowledge Management and Innovation

Session chair: Fiorenza Belussi

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.12

#### The Backsourcing Process: A Case Study

A. Slyngstad, H. Solli-Sæther Norwegian University of Science and Technology, Norway

#### Location Sourcing Complexity in Innovation

J. Salmon<sup>1</sup>, J. Cantwell<sup>2</sup> <sup>1</sup>Siena College, USA; <sup>2</sup>Rutgers University, USA

### The knowledge creation and organizational effectiveness: reality or dream?

M. Mas-Machuca<sup>1</sup>, F. Marimon<sup>1</sup>, I. Malbasic<sup>2</sup> <sup>1</sup>Universitat Internacional de Catalunya, Spain; <sup>2</sup>University of Zagreb, Croatia

### Knowledge management practices as a source of absorptive capacity of emerging market firms: evidence from Russia

M. Latukha, E. Mitskevich

*Graduate School of Management, St. Petersburg State University, Russian Federation* 

#### Outcomes of Knowledge Sharing in Global Professional Service Firms. A Review

I. N. Basker NHH Norwegian School of Economics, Norway

#### INTERACTIVE

### I3.4.4 - Knowledge processes, communication and innovation

Track: International HRM and Cross Cultural Issues

Session chair: Dana Minbaeva Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.16

### The Impact of Cross-Cultural Communication Ability of Expatriate on Reverse Knowledge Transfer

J. Xie, M. Lemanski Nottingham University Business School China

### Organizational culture of the internationalization, innovativeness and networking high-fliers. Case study based on Hofstede approach.

M. Szymura-Tyc University of Economics in Katowice, Poland

### Informal information flows in organizations: The role of the Italian coffee break

C. Barmeyer<sup>1</sup>, U. Mayrhofer<sup>2</sup>, K. Würfl<sup>3</sup>

Universität Passau, Germany; <sup>2</sup>IAE Lyon, Jean Moulin Lyon University, France; <sup>3</sup>BMW Group, Germany Short-Term International Assignments and the Importance of Internal Communication for Their Success

I. Koleša, G. Pfajfar University of Ljubljana, Slovenia

### INTERACTIVE

### I3.4.5 - Export and internationalisation strategy

Track: International Marketing

Session chair: Susana Costa e Silva Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.15

### Conceptualizing and measuring International Expansion Strategies

M. Kyriakou, M. Tsogas University of Piraeus, Greece

### International Entrepreneurial Marketing in the Digital Era

**M. Yang** University of Vaasa, Finland

#### Online internationalization in the fashion industry: a framework to support trade and logistics channels selection

Maria Giuffrida, Riccardo Mangiaracina, Alessandro Perego

DIG-Politecnico di Milano

### Mapping the Conceptual Domain of the Construct "Export Potential of Small Firms"

V. P. S. Steinhauser, A. M. C. da Rocha, H. F. Pacheco PUC-Rio, Brazil

### INTERACTIVE

### 13.4.6 - FDI, technology and knowledge

Track: International Business and Economic Geography

Session chair: Eleonora Di Maria

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.17

### Effects of relocated activities' character, resource endowment and competitive intensity on the relocation mode choice of manufacturing firms

M. Dzikowska<sup>1</sup>, R. Malik<sup>2</sup>

<sup>1</sup>Poznan University of Economics and Business, Poland; <sup>2</sup>Warsaw School of Economics, Poland

### Technological innovation, location advantages and innovative behaviour: Case of Ghanaian SMEs

M. Papanastassiou, J. Navare, E. Osabutey, Z. Jin Middlesex University Business School, UK

### FDI and Human Capital: Gender Effects and Education Spillovers in European Union

K. Louloudi, C. Kottaridi University of Piraeus, Greece

### Trust-building practices to access and participate in software global production networks: Insights from Pakistan

U. Choksy, R. Sinkovics, N. Sinkovics The University of Manchester, UK

#### INTERACTIVE

### I3.4.7 - Theoritical analyses and advances in Emerging Market Firms research

Track: Emerging Markets

Session chair: Tomasz Dorozynski Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.11

### A Review of the Emerging Markets Literature: Context, Concepts and Future Research

U. B. Nielsen, M. Hannibal, N. N. Larsen University of Southern Denmark, Denmark

#### How can MNEs generate inclusive innovation at the base of the pyramid for growth? - A conceptual framework

S. Mortazavi<sup>1</sup>, J. Väätänen<sup>1</sup>, S. Gupta<sup>2</sup>, I. Laine<sup>1</sup> <sup>1</sup>Lappeenranta University of Technology, Finland; <sup>2</sup>Newcastle University London, UK

### Revealing the nature of recent research on emerging-market multinationals: identifying common subject areas through 'bibliographic coupling' and social network analysis (SNA)

F. Garcia-Lillo, B. Marco-Lajara, M. Übeda-Garcia, P. C. Zaragoza-Såez

University of Alicante, Spain

### Retheorising international competitiveness for emerging market multinationals

G. Tan<sup>1</sup>, S. Freeman<sup>2</sup>, A. Cavanagh<sup>3</sup> <sup>1</sup> University of Adelaide; <sup>2</sup>University of South Australia, Australia; <sup>3</sup>Monash University

#### INTERACTIVE

I3.4.8 - International accounting, tax and finance

Track: International Finance, Accounting and Corporate Governance

Session chair: Igor Filatotchev

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.13

### A study of different approaches to corporate tax planning in large us multinational enterprises: a quantative analysis

M. Cooper, Q. Nguyen

Henley Business School, UK

### Concentration in the GCC Banking Sector: The Case of Conventional and Islamic Banks

**R. AlKhouri, H. Arouri** *Qatar University, Qatar* 

The role of Corporate Board in Corporate Social Responsibility Disclosure in Multinational Companies from a Common Law and a Code Law country

H. T. Tran<sup>1</sup>, H. S. Pham<sup>2</sup>

<sup>1</sup>Foreign Trade University, Vietnam; <sup>2</sup>Sheffield Halam University, UK

### A supplier selection tool for Reverse Factoring solutions

A. Moretto<sup>1</sup>, L. M. Gelsomino<sup>2</sup>, F. Caniato<sup>1</sup>, R. de Boer<sup>2</sup>, M. Steeman<sup>2</sup>

<sup>1</sup>Politecnico di Milano, Italy; <sup>2</sup>Windesheim University of Applied Sciences, The Netherlands

#### PANEL

### P3.4.1 - Micromultinationals: does size matter?

Track: SMEs and International Entrepreneurship Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.01

CHAIR: Pavlos Dimitratos, University of Glasgow

PANELLISTS:

Ulf Andersson, Mälardalen University, Sweden & BI Norwegian Business School

Luciano Ciravegna, King's College London

Jean Francois Hennart, Tilburg University & Politecnico di Milano

Olli Kuivalainen, Manchester Business School, UK & Lappeenranta University of Technology

Rebecca Reuber, University of Toronto

#### PANEL

### P3.4.2 - Multimedia and online teaching: sharing experiences among institutions

Track: Novel ways of teaching and doing research Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.07

CHAIR: Paola Garrone, Politecnico di Milano School of Management

PANELLISTS:

**Fulvia Farinelli and Fiorina Mugione**, UNCTAD **Rob van Tulder**, Rotterdam School of Mangament, Erasmus University

Thomas Rousing, Copenaghen Business School Susanna Sancassani, Politecnico di Milano

### PANEL

# P3.4.3 - What is still emerging about EMNEs? Setting the agenda for future research

Track: Emerging Markets

Time: Saturday, 16/Dec/2017: 3:15 pm - 4:45 pm Room: BL 27.05

CHAIR: Stefano Elia, Politecnico di Milano School of Management

#### PANELLISTS:

Peter J. Buckley, University of Leeds Filip De Beule, University of Leuven Ram Mudambi, Temple University Rajneesh Narula, University of Reading Grazia Santangelo, University of Catania

### Saturday, December 16th, 2017 - Social Program

Morning • Time: 11:00 am - 12:30 am

### **MILAN CITY CENTRE - WALKING TOUR**

An interesting walking tour in the heart of Milan, breathing its history as you stroll. From the medieval castle to the Duomo Cathedral, we will end up to Piazza della Scala, where the world's most famous theatre is located. Traditions and history blend together during this outdoor walk that brings to life Milan past and present.

Duration of the tour: 1.5 hours

Price: 15 EUR per person (to be paid in cash on site)

Further practical information will be sent to people who register

SOLD OUT

Evening • Time: 7:00 pm - 1:00 am

### GALA DINNER - Palazzo del Ghiaccio (Via G.B. Piranesi 14)

19:00 - 20:00: Welcome Drinks

20:00: Official Start of Gala Dinner

Gala Dinner will take place at *"Palazzo del Ghiaccio"*, a beautiful Liberty style building that was the largest covered ice-skating rink in Europe and one of the largest in the world when it was opened in 1923.

#### Registrations are personalized and will be checked at the entrance!

Dress Code: The dress code is business casual.

#### How to arrive:

The Palazzo del Ghiaccio is 4 km from Milan's Linate airport. It can be easily reached by car or public transport:

- > Rail: "Porta Vittoria" Station Line "Passante Ferroviario" (blue line)
- Bus: 45 and 73 (connection to underground line 1, San Babila stop)
- > Tram: 27 and 12
- > Trolley bus: 90, 91 and 93

Address: Palazzo del Ghiaccio Via G. B. Piranesi 14 - 20137 Milano

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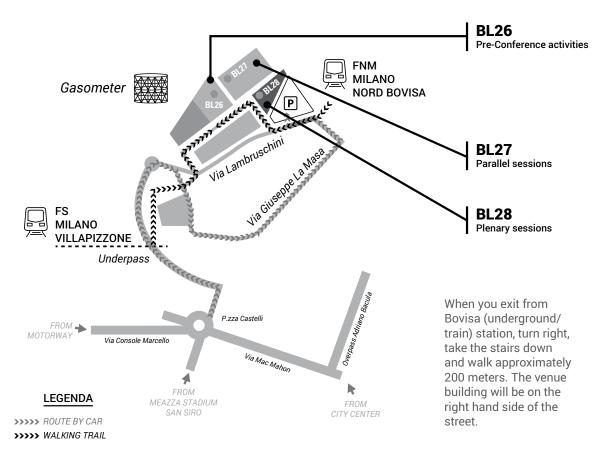
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- > SCHUEFFEL Patrick
- > SCHULZMANN David
- > ŠEINAUSKIENĖ Beata
- > SEKLIUCKIENE Jurgita
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- SESTU Maria Cristina
- > SHENG Hsia Hua
- > SHIRODKAR Vikrant
- > SHLEHA Waleed
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- > SKLAVOUNOS Nikolaos
- > SNIAZHKO Sniazhana (Ana)
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- > SOLIMAN Salma
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- > STRANGE Roger
- > STUCKI Tobias
- > SU Cong
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- > ZHANG Xiaotian
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- > ZHENG Lucy
- > ZHU Judith Shuqin
- > ZOBEL Nina
- > ZWANG Marcos Willerding
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## MAP CAMPUS



## ADDRESSES

### **CONFERENCE VENUE**

*Buildings BL26/BL27/BL28 Politecnico di Milano, Bovisa Campus* Via Raffaele Lambruschini 4b - 20156 Milan, Italy

### **OPENING RECEPTION**

*Palazzo Castiglioni* Corso Venezia, 47 - 20121 Milan

### GALA DINNER

*Palazzo del Ghiaccio* Via G. B. Piranesi 14 - 20137 Milan



## NOTES


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# **CONFERENCE TRACKS**

We invite competitive and interactive papers, posters, and panel proposals, on any of the EIBA 2018 conference tracks listed below (detailed descriptions of the tracks can be found on the EIBA 2018 website at the Conference Tracks Description page). Competitive papers should be close to a publishable state whereas interactive papers and posters may be in an earlier stage of development.

MNEs in a transforming world – the changing role of states and firms Marta Götz, Constantina Kottaridi

Internationalization of firms and markets – the case of CEE markets Arnold Schuh, Krzysztof Wach

Developments in IB theory – methods, trends, critical approaches Stefan Schmid

FDI and foreign market entry – strategies, policies and new trends Desislava Dikova

SMEs and international entrepreneurship Tiia Vissak, Sami Saarenketo

Location and IB Lucia Piscitello

Digitalization and IB Mariola Ciszewska-Mlinarič, Grzegorz Mazurek

# **OTHER ACTIVITIES**

32<sup>nd</sup> John H. Dunning Doctoral Tutorial 7<sup>th</sup> Danny Van Den Bulcke Doctoral Symposium 4<sup>th</sup> EIBA Early Career Network Workshop IBR Paper Development Workshop JIBS Paper Development Workshop Social Events MNC strategy and organization Dorota Piaskowska, Ciaran Heavey

International finance, accounting and corporate governance *Trond Randøy* 

International HRM and cross-cultural issues *Matevž Rašković* 

International marketing Tilo Halaszovich

Knowledge management and innovation Michał Lemański, Małgorzata Lewandowska

Networking and relationships Noemi Sinkovics

Teaching IB Elizabeth Rose

# AWARDS

Danny Van Den Bulcke Best Paper Prize EIBA Best Doctoral Thesis Proposal in IB Award Copenhagen Business School Best Paper Prize SSE Gunnar Hedlund Award IBR Best Journal Paper of the Year Award EIBA Distinguished Honorary Fellowship Award ... among others listed on the EIBA 2018 website

# FINAL REMARKS

Detailed information about EIBA 2018 Poznań will be posted and regularly updated on the conference website: www.eiba2018.eiba.org. To contact the organizers, please send an email to: **info@eiba2018.eiba.org** – the organizers will reply as soon as possible.

We look forward to receiving your submissions soon and to hosting you in Poznań for EIBA 2018!

Barbara Jankowska, EIBA President & 2018 Conference Chair Małgorzata Bartosik-Purgat, 2018 Conference Co-Chair Poznań University of Economics & Business

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